

A Comparative Analysis of Tourism Observatories

This paper provides a comparative evaluation of tourism observatories within the International Network of Sustainable Tourism Observatories (INSTO), focusing on regional approaches to sustainability, methodology and data focus, stakeholder engagement, and technological innovation. Using a structured and dynamic framework, qualitative data from observatory websites are quantified via Natural Language Processing (NLP) models, enabling a consistent and adaptable method for analysis. By examining observatories across continents, this study highlights how different regions prioritize various aspects of sustainable tourism, including social, economic, and environmental dimensions. The analysis further explores contrasts between Coastal/Island and Mainland observatories, revealing distinct management practices aligned with geographical and environmental contexts. This approach not only contributes to a deeper understanding of regional sustainability strategies but also offers a scalable framework for continuous, real-time monitoring and adaptation of tourism observatory practices.

Keywords: *Monitoring Sustainable Tourism, INSTO Network, Tourism Innovation, Tourism Observatories, Destination Management.*

Introduction

The United Nations 2030 Agenda for Sustainable Development and its Sustainable Development Goals (SDGs) have profoundly impacted tourism policies and sustainability initiatives (Hall, 2019). However, the political nature of the SDGs often complicates their implementation within the tourism sector (Hall et al., 2022). A fundamental obstacle is the limited understanding of underlying structural issues and a lack of critical awareness, which restricts meaningful progress toward sustainability (Boluk et al., 2019). To address these barriers, researchers advocate for an inclusive framework that incorporates both reformist and radical approaches, encompassing issues such as gender equality, Indigenous perspectives, governance, degrowth, and ethical consumption (Boluk et al., 2019). Enhancing destination quality is recognized as an effective pathway for achieving the SDGs, aligning tourism improvements with key sustainability dimensions and yielding a dual benefit of raising tourism standards while advancing sustainability (Mason et al., 2022).

Sustainable tourism development is increasingly seen as a means to balance economic growth with environmental and social responsibilities (Krabokoukis, 2023). Green innovation in the hospitality sector has been shown to enhance sustainability strategies, particularly through the adoption of green practices and branding, which contribute to business growth and policy development within the tourism industry (Chivandi et al., 2023). The 2030 Agenda, which endorses a managerial ecological approach, has a substantial influence on tourism policies (Hall, 2019). While tourism contributes significantly to economic development, especially in developing nations, it has also contributed to environmental degradation, overtourism, and situations where carrying capacity is exceeded

1 (Tsiotas et al., 2020; Krabokoukis et al., 2021). A more reflective understanding of
2 sustainable tourism management is therefore essential, with a focus on community
3 involvement and poverty alleviation through pro-poor tourism strategies (Hall,
4 2019).

5 The SDGs, established by the United Nations in 2015 as a set of 17 interlinked
6 goals, provide a comprehensive framework for tackling global issues such as
7 poverty, inequality, and climate change (Wadhvani and Malpani, 2023). While
8 global in scope, these goals rely on local actions and community engagement for
9 effective implementation (Szetey et al., 2020). Regional studies highlight the
10 varying priorities for SDGs (Polyzos, 2019), with goals such as 4, 11, and 13 often
11 receiving more emphasis (Salvia et al., 2019). Language use is essential in fostering
12 genuine community participation and effective communication during development
13 processes (Mweri, 2020). Furthermore, higher education institutions play a crucial
14 role in promoting SDGs by embedding sustainability into curricula, especially
15 through workshops, courses, and lectures, though such progress is skewed toward
16 high-income countries (Amorós Molina et al., 2023).

17 Despite its potential, sustainable tourism as aligned with the 2030 Agenda faces
18 substantial operational challenges (Fraguas and Lerena, 2024). The European
19 Commission's Transition Pathway for Tourism report highlights measures to
20 support the twin transition in tourism, yet it provides limited insight into how SMEs
21 will navigate these challenges (European Commission, 2021; Jones, 2023). The
22 political dynamics of the SDGs and their function in meta governance complicate
23 their adoption in tourism (Hall et al., 2022). Although tourism is not heavily
24 emphasized in the SDG framework, its influence is significant, primarily through a
25 managerial ecological lens, which may inadequately address full sustainability
26 challenges (Hall, 2019). Still, with thoughtful planning and management, sustainable
27 tourism has the potential to benefit livelihoods, cultural heritage preservation, and
28 natural resources (Twining-Ward et al., 2017). The UN's declaration of 2017 as the
29 International Year of Sustainable Tourism for Development underscores tourism's
30 role in supporting SDGs 8, 12, and 14 (Twining-Ward et al., 2017).

31 Tourism observatories are vital for managing sustainability at destinations, and
32 systematically collecting and analyzing data to support decision-making within the
33 tourism industry (Brandão & Costa, 2010). Acting as central management tools,
34 these observatories consolidate scientific and statistical data, especially at local and
35 regional levels where national data may be lacking (Safrida et al., 2024). Their value
36 lies in their capacity to inform policy and strategy, though they face challenges in
37 meeting evolving user demands and establishing effective operational models
38 (Safrida et al., 2024). Developing conceptual frameworks and taxonomies for
39 observatories could enhance their functionality and support the establishment of
40 new observatories (Perinotto et al., 2022). Effective sustainable management
41 strategies, such as aligning pricing with value, integrating sustainability in
42 marketing, and engaging local custodians, are crucial for advancing tourism
43 sustainability (MacKay et al., 2020). Observatories also support digital marketing
44 strategies, which have been shown to enhance business performance and tourist
45 satisfaction (Deb et al., 2022).

1 The primary objective of this paper is to conduct a comparative evaluation of
2 tourism observatories within the INSTO network. This comparison aims to identify
3 and analyze regional differences in approaches to sustainability, data
4 methodologies, stakeholder engagement, and innovation and technology.
5 Additionally, the paper examines distinctions between Coastal/Island and Mainland
6 Tourism Observatories, providing insights into their respective management
7 approaches and sustainability practices. This framework not only quantifies
8 qualitative data but also offers a dynamic, adaptable method that can be continually
9 refined in real time.

10 The paper is structured as follows: Section 2 provides a critical review of
11 existing methodological approaches. Section 3 outlines the methodology developed
12 for comparative evaluation within the INSTO network, while Section 4 presents the
13 analysis results. Finally, Section 5 discusses the findings, limitations, and potential
14 directions for future research.

17 Literature Review

19 Sustainable Tourism (ST) has been a central focus of academic discourse,
20 research, and debate for several decades. Organizations and institutions have long
21 recognized the importance of monitoring and reporting on sustainable tourism (ST),
22 with these efforts gaining traction since the late 20th century (e.g. The World
23 Conference of Sustainable Tourism, 1995). Prior to the development of theoretical
24 frameworks, the emphasis was placed on establishing effective systems for tracking
25 and assessing the sustainability of tourism practices (Hall & Lew, 2009). The lack of
26 data and accurate information about tourism is considered as the main reason for poor
27 sustainable destination management (Hanrahan & McLoughlin, 2023). The efforts for
28 specific instruments that allowed tourism practitioners to operationalize the concept
29 of sustainability resulted to some very interesting and important indicator schemes.
30 UN Tourism Organization published one of the most complete reports (UNWTO,
31 2004) named “Indicators for Sustainable Tourism Development”. This report became
32 a foundation, and other global or regional organizations followed and enriched
33 systematically sets and categories of indicators. Now more than two decades later
34 experts, scientists and practitioners have gained extensive experience in setting ST
35 measurement standards (Gasparini & Mariotti, 2023) and in creating guidelines for
36 scoping, fine-tuning, and classifying indicators (Miller & Twining-Ward, 2005). The
37 study analyzes several of the most impactful frameworks that are currently regarded
38 as key pillars for sustainable tourism development at the destination level,
39 encompassing cities, islands, regions, and even entire countries.

41 *INSTO’s Contribution to Sustainable Tourism Through Science-Policy Integration*

43 The United Nations World Tourism Organization's International Network of
44 Sustainable Tourism Observatories (INSTO) plays a foundational role in promoting
45 sustainable tourism development globally, aligning its objectives with the United
46 Nations Sustainable Development Goals (SDGs) (Ryan et al., 2019). INSTO

1 observatories operate as catalysts for evidence-informed destination management,
2 helping bridge the gap between scientific research and policy implementation by
3 facilitating the transfer of knowledge and adaptive management practices within the
4 tourism sector (Scuttari et al., 2023). Since its establishment in the early 1990s,
5 INSTO has systematically promoted sustainable tourism through the development
6 of indicators that enable tourism managers to make data-driven decisions
7 incorporating social, economic, and environmental factors (Manning, 2021). These
8 observatories have been implemented in diverse contexts worldwide, with case
9 studies in Mexico, Portugal, and Indonesia showcasing varied approaches to
10 integrating evidence-based management in destination planning (Scuttari et al.,
11 2023). Additionally, Brazil's network of 26 active observatories exemplifies how
12 local observatories contribute valuable data for public and private managers,
13 enhancing tourism quality and visitor experiences (Alvares et al., 2020).

14 INSTO's methodology fosters an adaptive transformation within tourism
15 systems by establishing observatories at the destination level, facilitating data
16 collection and analysis of sustainability indicators that inform responsive
17 management cycles (Ryan et al., 2019). This adaptive management aligns with the
18 UNWTO's vision of tourism as a lever for achieving SDGs, especially in promoting
19 decent work and economic growth (SDG 8), responsible consumption and
20 production (SDG 12), and life below water (SDG 14) (Twining-Ward et al., 2017).
21 However, significant challenges remain, particularly in measuring tourism's
22 sustainability impacts at localized levels, as data limitations hinder comprehensive
23 regional analysis, particularly across Europe (Alfaro Navarro et al., 2020).

24 INSTO observatories are crucial in integrating a range of stakeholder
25 perspectives into sustainable tourism management, fostering collaboration across
26 local communities, public-private partnerships, and international organizations.
27 This approach aims to ensure that tourism remains economically beneficial, socially
28 inclusive, and environmentally responsible (Sotiriadis & Shen, 2017; Vijayanand,
29 2013). Stakeholder engagement is particularly important in regions where tourism
30 must balance local needs with cultural and natural resource preservation, and
31 INSTO's focus on public-private partnerships strengthens its impact on tourism
32 infrastructure and heritage management, enabling equitable benefit distribution
33 among stakeholders (Scuttari et al., 2023).

34 Furthermore, INSTO has expanded its focus to include technological
35 advancements in data collection, utilizing big data and real-time analytics to address
36 complex needs within sustainable tourism management (Krasnyuk and Elishis,
37 2024). The integration of big data analytics enables a more personalized approach
38 to tourism marketing strategies, supports monitoring of visitor behavior, and allows
39 for adjustments in management practices based on real-time insights (Manning,
40 2021). These technological developments position INSTO observatories to respond
41 effectively to operational challenges and the diverse dynamics of tourism markets,
42 particularly in developing regions facing macroeconomic constraints.

43 In bridging the science-policy gap and supporting sustainable tourism
44 development, INSTO's contribution underscores its essential role in aligning
45 tourism practices with global sustainability objectives. The network's use of
46 sustainability indicators, stakeholder collaboration, and technology-driven

1 methodologies continues to enhance its capacity to support data-driven tourism
2 policies that address both global sustainability imperatives and local needs (Ryan et
3 al., 2019; Fraguas and Lerena, 2024; Bricker, 2018). Through these combined
4 efforts, INSTO establishes a model for sustainable tourism monitoring and policy
5 implementation across diverse geographic contexts, reaffirming tourism's role in
6 advancing the 2030 Agenda for Sustainable Development.

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8 *European Tourism Indicators System for Sustainable Destination Management*

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10 The European Tourism Indicators System (ETIS), developed by the European
11 Commission, serves as a framework for monitoring and enhancing tourism
12 sustainability at the destination level (Modica et al., 2018; Font et al., 2023). ETIS
13 facilitates sustainable tourism management by providing a set of indicators that can
14 be adapted based on specific destination needs, yet its implementation has
15 encountered significant challenges. These include issues in data collection, limited
16 stakeholder engagement, and the difficulty of tailoring indicators to unique local
17 contexts, which collectively limit the system's effectiveness in achieving impactful
18 policy transformation (Tudorache et al., 2017; Modica et al., 2018). Despite these
19 challenges, ETIS remains a valuable conceptual tool for raising awareness and
20 promoting social learning among Destination Management Organizations (DMOs)
21 regarding sustainable tourism practices (Gasparini and Mariotti, 2023).

22 The flexibility of ETIS allows DMOs to select indicators that align with
23 available data and specific regional requirements, supporting a tailored approach to
24 sustainability management. This adaptability is crucial given the diverse contexts
25 within European destinations, where varied tourism patterns require locally relevant
26 indicators to assess sustainability effectively (Krajnović et al., 2020). For example,
27 ETIS has been applied in assessing resident satisfaction with tourism, yielding
28 insights into host community perceptions and tourism impacts (Froni et al., 2019).
29 However, the European Commission's initial expectations for ETIS to drive
30 comprehensive sustainability transformations and boost destination competitiveness
31 may have been ambitious; while the framework has succeeded in raising awareness,
32 it has had limited direct influence on policy change and the practical enhancement
33 of tourism competitiveness (Font et al., 2021).

34 Research across several European countries, including Italy, the Netherlands,
35 and Serbia, indicates that DMOs and stakeholders often face knowledge gaps
36 regarding sustainable tourism indicators and struggle with implementation due to
37 varying levels of understanding and engagement (Modica et al., 2018; Gasparini and
38 Mariotti, 2021; Cimbalević et al., 2023). Consequently, continuous efforts are
39 essential to improve stakeholder knowledge and engagement, enhance data collection
40 methodologies, and foster an adaptive management approach within the ETIS
41 framework (Modica et al., 2018; Tudorache et al., 2017). Such initiatives would
42 potentially increase ETIS's practical impact, supporting DMOs in creating a more
43 substantial and measurable influence on sustainable tourism practices across
44 European destinations.

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Tourism Satellite Account (TSA) for Measuring Economic Impact in Tourism

The Tourism Satellite Account (TSA) is a globally standardized framework developed to measure the direct economic contributions of tourism to national economies. Approved by the United Nations Statistical Commission and widely promoted by the World Tourism Organization (UNWTO), the TSA provides internationally comparable estimates that highlight tourism's economic role and interconnections with other sectors (Frechtling, 2009; Baker, 2013; Paci, 1998). By capturing the direct economic effects of tourism, TSA has become a foundational tool for understanding tourism's economic structure. However, the TSA's primary focus on direct impacts may limit its applicability for more complex economic analyses. For in-depth assessments, alternative methods such as Input-Output Tables, Computable General Equilibrium (CGE) models, and Social Accounting Matrices (SAMs) offer robust frameworks. In particular, SAMs enable a more comprehensive analysis by examining the broader effects of inbound tourism expenditures on production, labor, and household consumption, facilitating assessments of tourism's long-term economic sustainability (Ferrari et al, 2022).

The TSA framework has seen significant adoption, especially in the Asia-Pacific region, where it aids regional economic planning despite ongoing challenges with data accessibility and completeness (Baker, 2013). Its adaptability has also led to the development of sub-national and regional TSAs, which allow for localized analyses of tourism's economic impact, offering a flexible model for assessing tourism at various scales (Frechtling, 2009). As global tourism continues to expand, with international arrivals reaching 1,087 million in 2013, marking a 5% increase over the previous year, there is an ever-growing demand for reliable, standardized economic data on tourism (Kleeman, 2014). This continued expansion, coupled with the UNWTO's projected growth of 4-5% annually in international tourism, underscores TSA's critical role in supporting informed economic and policy decision-making within the tourism sector (Kleeman, 2014).

ESPON Methodology for Regional Analysis and Policy Development in Europe

The European Spatial Planning Observation Network (ESPON) methodology encompasses diverse approaches to analyzing territorial dynamics and impacts across Europe, providing critical insights for regional policy and spatial planning. One of ESPON's central tools, the Delphi method, facilitates structured engagement with stakeholders and experts, supporting concept analysis, strategy-building, and exploration of policy options for regional development (Evrard et al., 2014). This participatory approach enhances the relevance of ESPON's outputs by integrating diverse perspectives and aligning strategies more closely with the needs of various European regions. Additionally, ESPON projects have developed sophisticated methods to classify regions into urban, rural, and intermediate territories, advancing beyond traditional urban-rural dichotomies to deliver a nuanced understanding of spatial dynamics (Cattivelli, 2023).

Another significant tool in the ESPON framework is the Territorial Impact Assessment (TIA), which serves as a multidimensional evaluation method for

1 assessing the effects of European Union policies on different territories, focusing on
2 criteria such as efficiency, quality, and regional identity (Camagni, 2009). This
3 assessment tool helps policymakers evaluate how specific EU initiatives influence
4 territorial cohesion, sustainability, and overall regional development. In line with
5 these objectives, ESPON's emphasis on territorial cohesion addresses the spatial
6 distribution of economic, social, and environmental resources, supporting balanced
7 growth and reducing disparities between regions (Prezioso, 2008).

8 ESPON has also contributed to cross-border collaboration and data
9 harmonization, with projects like HARMO-DATA and BORIS focused on
10 improving spatial data management and seismic risk assessment in the Italy-
11 Slovenia border region. HARMO-DATA created a shared platform for spatial data
12 management aligned with INSPIRE standards, while BORIS developed a web-
13 based platform for harmonized seismic risk assessments, facilitating cross-border
14 cooperation through shared data access and impact visualization (Barboric et al.,
15 2019; Polese et al., 2023). The SLEUTH model, applied in ESPON projects, has
16 also proven valuable in forecasting urban growth and assessing land use impacts,
17 demonstrating how policy interventions can influence territorial development in
18 cross-border regions such as Gorizia and Nova Gorica (Chaudhuri and Clarke,
19 2013).

20 While ESPON's methodologies provide tailored, evidence-based insights for
21 policy and planning, some, like ESPON's specific territorial classifications, may
22 have limited applicability outside the context of particular projects compared to
23 more standardized frameworks such as TERCET (Cattivelli, 2023). Nevertheless,
24 ESPON's contributions remain vital for guiding policymakers and researchers in
25 advancing sustainable and cohesive development across Europe's diverse regions,
26 helping to address regional challenges and enhance cross-border integration.

27 *Tourism Carrying Capacity for Sustainable Development and Collaboration*

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29
30 The Tourism Carrying Capacity (TCC) concept is fundamental for sustainable
31 tourism development, as it addresses the maximum number of tourists a destination
32 can accommodate without causing adverse effects on its natural, social, and
33 infrastructural systems (Zekan et al., 2022; Candia et al., 2020; Polyzos, 2019). TCC
34 assessments are tailored to each destination type, particularly in areas such as coastal
35 zones, where factors like tourist density, beach use, and infrastructure congestion
36 significantly impact the environment (Maggi and Fredella, 2011).

37 Despite TCC's importance, calculating a single carrying capacity value remains
38 challenging due to varying thresholds and ecological limits across regions.
39 Consequently, recent methodologies have been developed to accommodate these
40 differences, with approaches specific to destination needs yet adaptable across
41 European regions facing similar sustainability concerns (Sedlacek et al., 2022).
42 Integrating TCC assessments into Tourism Strategic Plans is recommended to better
43 align tourism development with sustainability goals, fostering long-term environmental
44 and social resilience (Candia et al., 2020). This integration emphasizes the role of TCC
45 as a dynamic component of destination management strategies, reinforcing its value
46 for sustainable tourism growth.

1 In addition to TCC assessments, cross-border spatial data harmonization and
2 risk assessment are critical in fostering effective transboundary cooperation for
3 sustainable tourism management. For instance, the HARMO-DATA project
4 developed shared platforms and protocols for spatial data management between
5 Italy and Slovenia, creating a collaborative structure based on INSPIRE standards
6 to facilitate cross-border data access (Barboric et al., 2019). Similarly, the BORIS
7 project focused on harmonizing seismic risk assessment methodologies in the Italy-
8 Slovenia border region, which involved developing a web-based platform for data
9 visualization and impact analysis, thus supporting cohesive regional planning
10 (Polese et al., 2023). In the border cities of Gorizia and Nova Gorica, the SLEUTH
11 model has been utilized to forecast urban growth and assess the implications of land
12 use policies, underscoring the potential of coordinated land use management to
13 influence tourism and territorial development (Chaudhuri & Clarke, 2013).

14 Beyond cross-border projects, TCC assessments can further benefit from local-
15 based approaches, such as Social Accounting Matrices (SAMs) and extended
16 multisectoral models, which analyze the economic and environmental impacts of
17 tourism at a more granular level (Garau et al., 2022). For instance, SAMs provide
18 insights into tourism's effects on production, labor markets, and household
19 expenditure, highlighting how these impacts resonate within local communities. In
20 Slovenia, TCC assessments have informed sustainable tourism strategies by
21 identifying critical constraints, such as waste management, transportation, and water
22 quality, required to maintain ecological balance (Jurincic, 1970). These regionally
23 focused methodologies are instrumental in balancing tourism growth with
24 environmental preservation and social equity.

25 As the risks associated with overtourism grow, researchers have increasingly
26 emphasized the importance of composite indicators for TCC to identify areas
27 vulnerable to environmental and social saturation, as well as regions that may still
28 support additional tourism growth sustainably (Panousi & Petrakos, 2021). The
29 development of these composite indicators is particularly relevant for destinations
30 across Europe, where balancing tourism expansion with environmental protection
31 is essential to maintaining the quality of life for residents and the visitor experience.
32 Furthermore, TCC assessment models underscore the significance of stakeholder
33 involvement, where frameworks that integrate stakeholder perspectives enhance
34 sustainable outcomes by ensuring that tourism growth aligns with local community
35 needs and ecological preservation goals (Zekan et al., 2022).

36 37 *From Monitoring Frameworks to Sustainable Tourism Observatories*

38
39 The study aims to present the practical applications of monitoring sustainable
40 tourism as they are currently recognized through sustainable tourism observatories.
41 The global platform of UN Tourism and its International Network for Sustainable
42 Tourism Observatories (INSTO) section serves as the primary tools for analysis and
43 research.

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INSTO - Sustainable Tourism Through Regional Observatories

The International Network of Sustainable Tourism Observatories (INSTO), created by the United Nations World Tourism Organization (UNWTO), plays a pivotal role in advancing sustainable tourism development globally by enabling systematic data collection, monitoring, and policy-informed management across various regions (Scuttari et al., 2023; Lara Vásconez et al., 2024). By bridging the science-policy gap, INSTO observatories support adaptive, evidence-based destination management, helping tourism stakeholders make informed decisions (Manning, 2021). A prime example of INSTO's regional impact is in Indonesia, where Universitas Gadjah Mada (UGM), known for its rich historical and cultural assets, has recognized sustainable tourism opportunities, particularly in heritage and educational tourism. UGM's proposed tourism model centers on the "4A" framework, attraction, accessibility, amenity, and ancillary services, and aims to enhance economic welfare by empowering academics, local communities, and businesses (Munawar, 2024; Nugroho and Soeprihanto, 2016). The broader goal of sustainable tourism in Indonesia is to balance ecological, economic, and socio-cultural aspects, aligning with UNWTO's frameworks and sustainability principles (Muhammad and Prima, 2016). To evaluate these principles, Indonesia employs tools like the Global Sustainable Tourism Council (GSTC), which assess destination management, environmental protection, and risk reduction efforts, particularly in ecologically vulnerable regions, such as the slopes of Mount Merapi (Muhamad et al., 2021).

In Austria, INSTO observatories emphasize sustainable tourism in mountain regions, balancing tourism growth with environmental conservation. Research in Austria reveals that family-run tourism firms prioritize ecological and social considerations over profit once financial needs are met (Kallmuenzer et al., 2018). Sustainable tourism mobility has been another focus, especially in Tyrol, where integrated planning has examined the environmental effects of tourism-related traffic. Tyrolean research highlights innovative practices for sustainable tourism mobility, including infrastructure planning for mountain biking, wastewater surveillance for SARS-CoV-2, and avalanche disaster management strategies (Daleiden et al., 2022; Peters and Pikkemaat, 2006). A key component of Austrian research involves maintaining environmental sustainability by addressing tourism-related traffic and infrastructure impacts through adaptive management and multi-stakeholder collaboration (Scuttari et al., 2013). In Croatia, INSTO's observatory program is advancing sustainability practices in coastal areas. The Croatian Sustainable Tourism Observatory (CROSTO) has implemented environmental indicators to assess tourism's sustainability, addressing challenges such as waste management, unplanned construction, and infrastructure inadequacies in Omiš and other destinations. The EU is currently supporting sustainable tourism projects through European funds, emphasizing interdisciplinary collaboration to meet economic, environmental, and social objectives (Pavlinovic and Cosic, 2023; Kozic and Mikulic, 2011).

In addition, public-private partnerships (PPPs) are emerging as essential elements of sustainable tourism development, particularly in urban areas where collaboration is vital to manage challenges like mass tourism and sustainability. In

1 Japan, PPPs have been implemented across local jurisdictions, addressing broader
2 tourism and sustainability issues through region-wide tourism management
3 strategies (Seki, 2013). Studies in Spain indicate both the strengths and limitations
4 of PPPs, with low stakeholder engagement and awareness in some areas posing
5 challenges (Candrea et al., 2017). Sustainable tourism strategies in South Tyrol, Italy
6 have also focused on mobility, emphasizing eco-friendly modes of transport and
7 analyzing tourist behavior to guide policy. E-mobility and health-oriented tourism
8 offer promising approaches to sustainable tourism mobility in alpine regions, though
9 private vehicles remain the most popular transport choice among tourists (Scuttari
10 and Isetti, 2019; Schlemmer et al., 2019).

11 In North America, Yukon Sustainable Tourism Observatory demonstrates how
12 regional observatories contribute to managing tourism in natural and cultural
13 contexts. Studies in Yukon reveal that guides and local narratives play a significant
14 role in aligning tourism with environmental and cultural conservation goals. Yukon
15 has developed a Sustainable Tourism Framework that integrates local knowledge
16 with sustainability indicators, promoting sustainable practices in remote destinations
17 (de la Barre, 2013). In Mexico, observatories monitor various sustainability
18 indicators, covering ecological, social, and urban dimensions. The Mexican
19 Sustainable Tourism Observatory employs business intelligence to support tourism
20 sustainability across regions, notably in coastal attractions like the firefly sanctuary
21 in Tlaxcala, where managing tourism growth alongside ecological preservation is
22 crucial (Acle Mena et al., 2018). In the Yucatán Peninsula, indicators of
23 sustainability consider economic, social, and environmental impacts, addressing the
24 unique challenges faced by communities in balancing tourism expansion with local
25 needs (Albornoz-Mendoza and Mainar-Causapé, 2019).

26 Throughout Europe, sustainable tourism indicators have been widely adopted
27 by INSTO observatories. The Azores, for example, has established itself as a leader
28 in sustainable tourism by implementing a comprehensive sustainability indicator
29 system to monitor tourism's impact across economic, environmental, and social
30 dimensions. The Azores Tourism Strategy 2030 aims to distribute tourism equitably
31 across its islands, mitigating seasonal pressures and preserving natural resources
32 (Cabral, 2023; Couto et al., 2021). Similarly, Algarve Sustainable Tourism
33 Observatory (AlgSTO) in Portugal applies a set of 105 indicators covering various
34 sustainability domains, supporting destination-level analysis and data-driven
35 decision-making (Farinha et al., 2019). In Barcelona, Spain, tourism sustainability
36 indicators are integrated with ETIS and local governance metrics to assess tourism's
37 impact on local economies, environments, and social structures, with the
38 Observatori del Turisme collaborating closely with stakeholders to apply these
39 indicators effectively (López Palomeque et al., 2018; Bertocchi et al., 2020).

40 In Australia, sustainable tourism research has focused on balancing
41 environmental protection with tourism growth. Western Australia, including areas
42 like Rottnest Island, prioritizes stakeholder collaboration to manage tourism in
43 sensitive natural environments, while Indigenous tourism initiatives emphasize
44 community involvement and cultural preservation (Whitford and Ruhanen, 2010).
45 Moreover, sustainable tourism in Colombia and Bogotá highlights regional efforts
46 to develop ecotourism while promoting environmental protection. Colombia's

1 initiatives in sustainable tourism align with UNWTO standards and emphasize
 2 indicators across ecological, economic, and social domains to enhance policy
 3 efficacy and guide sustainable tourism expansion (Ines Sánchez and Jaramillo-
 4 Hurtado, 2010; Guzmán-Ramos et al., 2020).

6 INSTO - Sustainable Tourism Through Regional Observatories

7 This section critically examines a range of methodological frameworks relevant
 8 to tourism research. Table 1 presents a comparative overview of these frameworks,
 9 highlighting dimensions such as sustainability focus, stakeholder engagement, data
 10 collection methodologies, and technological integration, all of which address
 11 contemporary challenges in sustainable tourism. Several frameworks emphasize
 12 sustainability as a multidimensional construct. For instance, the International
 13 Network of Sustainable Tourism Observatories (INSTO), under the auspices of the
 14 UNWTO, integrates economic, environmental, and social dimensions into a
 15 globally applicable model. This framework underscores the importance of
 16 systematic monitoring and the localization of sustainability indicators, enabling
 17 destination-specific adaptations across regions like Mexico, Indonesia, and Europe.
 18 Likewise, the European Tourism Indicators System (ETIS), developed by the
 19 European Commission, offers a standardized tool for assessing sustainability at the
 20 destination level, promoting data transparency and stakeholder engagement across
 21 EU member states.

23 **Table 1. Comparative Overview of Key Methodological Frameworks**

Methodology Framework	Reference	Dimensions				
		Focus on Sustainability	Methodologies and Data	Stakeholder Engagement	Geographic Scope	Innovation and Technology
INSTO	UNWTO, 2023	Economic, environmental, and social sustainability	Systematic monitoring and evaluation of sustainability indicators	Local communities, public/private partnerships	Local, regional, and global	Data-driven monitoring systems, evidence-based decision-making
ETIS	European Commission, 2016	Destination sustainability indicators	Indicators for sustainable tourism	DMOs, Local Governance	EU Countries	Indicator-based management system
TSA	UNWTO, 2013	Economic tourism impact	International economic indicators	International organizations	Global	Tourism Satellite Account Methodology
Carrying Capacity	Schuh et al., 2019	Overtourism prevention	Carrying capacity assessment	Local Stakeholders	EU Countries	Carrying Capacity Methodology
TIPs	UNWTO, 2023	SDGs	Sustainable Development Goals	International cooperation (UNWTO, JICA)	Global	SDG-based indicators

Circular Tourism	European Commission, 2021	Circular economy in tourism	Circular economy indicators	Public and private partnerships	EU-wide	Circular indicators and technologies
CTI (Businesses)	World Business Council for Sustainable Development, 2021	Business Circular Economy	Circular economy metrics	Business stakeholders	Global	Circular economy indicators for businesses
OECD Circular Indicators	OECD, 2021	Circular economy	Macro-level circular economy indicators	National and regional collaboration	Global	Technological and infrastructure focus
Big Data for Sustainability	Pérez Guilarte & Barreiro Quintáns, 2019	Environmental and social sustainability	Big data and real-time analytics	Public-private sector	Global	Big Data technologies
INRouTe	Massieu, 2015	Regional tourism impact	Regional tourism indicators	Local and regional institutions	Regional	Advanced regional data collection methods
ESPON	Schuh, 2019	Carrying capacity in regional destinations	Hybrid approach (qualitative and quantitative)	Local Stakeholders, government	Cross-border (Slovenia, Italy)	Data visualization and forecasting

1 Source: Authors' analysis, 2025

2
3 In contrast, the Tourism Satellite Account (TSA) framework, is primarily
4 economic in focus, aiming to quantify tourism's direct economic impact. The TSA's
5 standardized approach is particularly influential in Asia and the Pacific, providing a
6 robust basis for comparing economic contributions across regions. Complementing
7 TSA's economic emphasis, the European Spatial Planning Observation Network
8 (ESPON) incorporates socio-economic indicators and stakeholder input, employing
9 models like the Delphi and SLEUTH to enhance regional policy alignment in cross-
10 border areas such as Slovenia and Italy.

11 Carrying Capacity assessments, commonly applied in European destinations,
12 prioritize the balance between tourism growth and environmental resilience,
13 essential for mitigating over-tourism. These assessments provide adaptive insights
14 tailored to the unique ecological constraints of coastal regions, as demonstrated in
15 frameworks focused on Slovenia and Italy. Through synthetic indicators, these
16 frameworks offer an operational model to manage visitor flow, thus aligning
17 tourism activities with local sustainability objectives.

18 The integration of big data and real-time analytics into sustainable tourism
19 frameworks is gaining traction. Frameworks like INSTO harness digital tools for
20 dynamic data collection, enhancing resource management and visitor monitoring.
21 Big Data for Sustainability allows real-time tracking and adaptive management,
22 offering predictive insights that improve destination management strategies.
23 Moreover, the circular economy paradigm, promoted by entities such as the OECD
24 and European Commission, emphasizes resource efficiency through metrics and

1 public-private collaboration, especially in Europe, where sustainable resource use is
 2 prioritized. Tourism observatories, both global and regional, are critical in
 3 advancing sustainable tourism practices. Examples such as those in Tyrol (Austria),
 4 Azores (Portugal), and South Tyrol (Italy) illustrate the value of local governance
 5 and academic partnerships in data-driven decision-making. These frameworks
 6 facilitate a comprehensive understanding of tourism's socio-environmental impacts,
 7 guiding sustainable development at multiple administrative levels.

10 Methodology/Materials and Methods

11
 12 To proceed in a structured comparison of tourism observatories within the
 13 INSTO network, key categories, and their respective subcategories were identified,
 14 as outlined in Table 2. This selection was based on the goal of evaluating
 15 observatories across essential operational dimensions such as Sustainability,
 16 Methodology and Data, Stakeholder Engagement, and Innovation and Technology.
 17 This framework enables a standardized and in-depth analysis, allowing for
 18 meaningful insights into observatories' strengths and improvement areas.

19
 20 **Table 2.** *Key Dimensions and Methodological Frameworks for Evaluating Tourism*
 21 *Observatories*

Category	Subcategory	Explanation
Sustainability	Social	Focus on social impacts, such as community well-being and local involvement in tourism initiatives.
	Economic	Focus on the economic impacts of tourism, including job creation, local business development, and revenue generation for the community.
	Environmental	Addressing environmental protection, conservation efforts, and reducing tourism's ecological impact.
Methodology and Data	Qualitative Data Collection	Includes interviews, focus groups, and observational studies to gather insights.
	Quantitative Surveys	Use of structured surveys and standardized questionnaires to collect measurable data.
	Indicator Frameworks	Specific indicators like visitor satisfaction, environmental impact, and economic benefits.
	Analytical Software and Tools	Use of tools (e.g., SPSS, GIS) for data processing, statistical analysis, and geographic mapping.

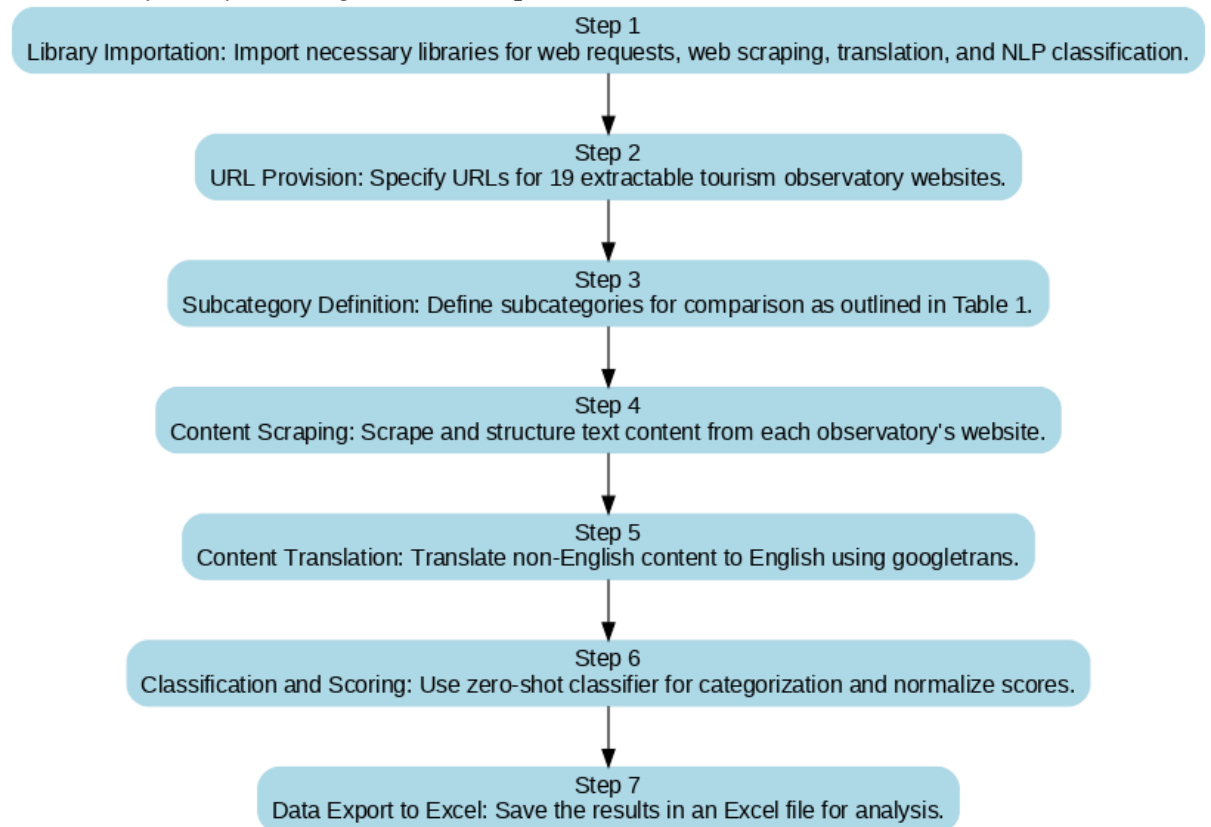
	Big Data and Social Media Analytics	Analyzing large datasets, including social media content, to identify tourism trends.
Stakeholder Engagement	Local and Regional Partnerships	Collaboration with local governments, communities, and regional organizations.
	Academic and Research Collaboration	Partnerships with universities, think tanks, and research institutions for data and insights.
	Public Policy and Governance	Coordination with national/local tourism policies and governance structures.
	Private Sector Involvement	Engagement with private businesses, including hotels, restaurants, and tour operators.
Innovation and Technology	Visitor Analytics and Flow Monitoring	Monitoring visitor flows, movement patterns, and congestion levels in tourist areas.
	Environmental Monitoring Technology	Technologies that track environmental factors, such as pollution and biodiversity.
	Forecasting Tools	Tools for predicting tourism trends, visitor numbers, and seasonal demands.
	Interactive Platforms	Platforms like mobile apps and websites that engage tourists with real-time information.
	AI and Machine Learning Tools	Use of AI for predictive analysis, trend recognition, and visitor sentiment analysis.

1 *Source: Authors' analysis, 2025*

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To quantify qualitative data, a Python script was developed that utilizes Natural Language Processing (NLP) models to classify and analyze content from each observatory's website. This algorithm was applied to each category outlined in Table 1, ensuring structured and comparable analyses across observatories. The script's step-by-step procedure is shown in Figure 1. This approach was chosen to ensure a consistent and as objective as possible method for translating website information into comparable, quantifiable scores, thereby supporting a thorough comparison across the defined categories.

1 **Figure 1.** *Step-by-Step Process of Data Extraction and Classification for Tourism*
 2 *Observatory Analysis Using NLP Techniques*



3
 4 *Source: Authors' analysis, 2025*

5
 6 The approach begins by importing essential libraries: "requests" for handling
 7 web requests, "BeautifulSoup" for web scraping, "googletrans" for content translation,
 8 and "transformers" for text classification. Following, URLs for various tourism
 9 observatories are specified, covering a total of 42 observatories, of which only 19
 10 had accessible websites. These websites are listed in Table 1 of the Appendix. The
 11 subcategories, as outlined in Table 1, are then defined to enable structured categorization.
 12 The "scrape_content" function is used to retrieve content from each website,
 13 converting it into a structured text format for analysis. Notably, the websites of two
 14 observatories, AlgSTO (Portugal, Europe) and Nuevo León (Mexico, North America),
 15 were unavailable for extraction and thus excluded from subsequent steps. For content
 16 not originally in English, the "googletrans" library translates the text, ensuring
 17 consistency in the data language. The translated and formatted content is then
 18 classified into predefined subcategories using a "zero-shot classifier" based on the
 19 BART model. This classifier assigns confidence scores to each category based on
 20 contextual relevance rather than keyword reliance, and these scores are
 21 subsequently normalized for consistency. Finally, the processed data, including
 22 category scores, is saved into an Excel file, providing a structured dataset for further
 23 analysis and comparison across the observatories.

24
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1 **Results**

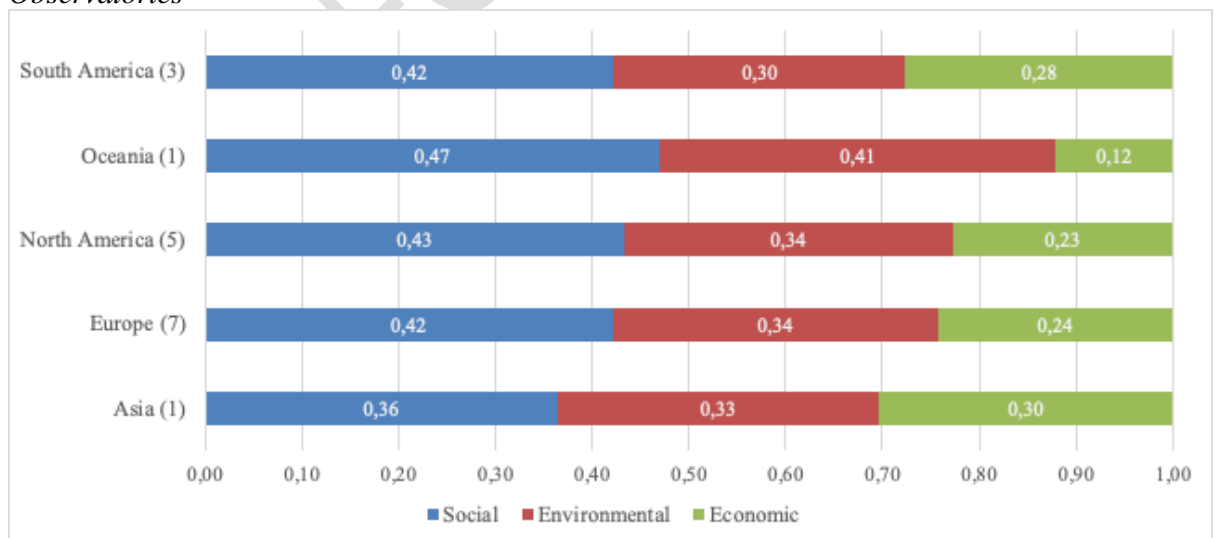
2

3 The following stacked bar charts (Figures 2, 3, 4, and 5) display the results for
 4 each examined category, organized by region to highlight similarities and
 5 differences across geographical areas. For Asia, the UGM (Indonesia) observatory
 6 was examined. In Europe, seven observatories were analyzed: Tyrol (Austria),
 7 CROSTO (Croatia), South Tyrol (Italy), Azores (Portugal), Barcelona (Spain),
 8 Biscay (Spain), and Navarre (Spain). North America includes five observatories:
 9 Yukon (Canada), Antigua (Guatemala), Yucatán (Mexico), OTEG (Mexico), and
 10 OTST (Mexico). Oceania is represented by Southwest Australia (Australia), and
 11 South America includes three: OTE (Brazil), CIET (Brazil), and Bogotá
 12 (Colombia).

13 In Figure 2, the Sustainability category results reveal regional differences.
 14 South America shows a balanced focus on social, environmental, and economic
 15 dimensions, with social to attract the greatest interest (42%). Oceania's high
 16 emphasis on social aspects (47%) suggests a strong commitment to community
 17 well-being and involvement, though economic aspects receive minimal focus
 18 (12%). North America and Europe display a similar distribution, with a stronger
 19 focus on social and environmental dimensions, indicating a commitment to both
 20 community welfare and ecological preservation. Asia, with a comparatively higher
 21 economic focus (30%), may prioritize tourism's role in economic development over
 22 other factors. These variations highlight how different regions prioritize
 23 sustainability according to their unique socio-economic contexts and tourism
 24 objectives.

25

26 **Figure 2.** *Regional Comparison of Sustainability Focus in the Examined Tourism*
 27 *Observatories*



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29 *Source: Authors' analysis, 2025*

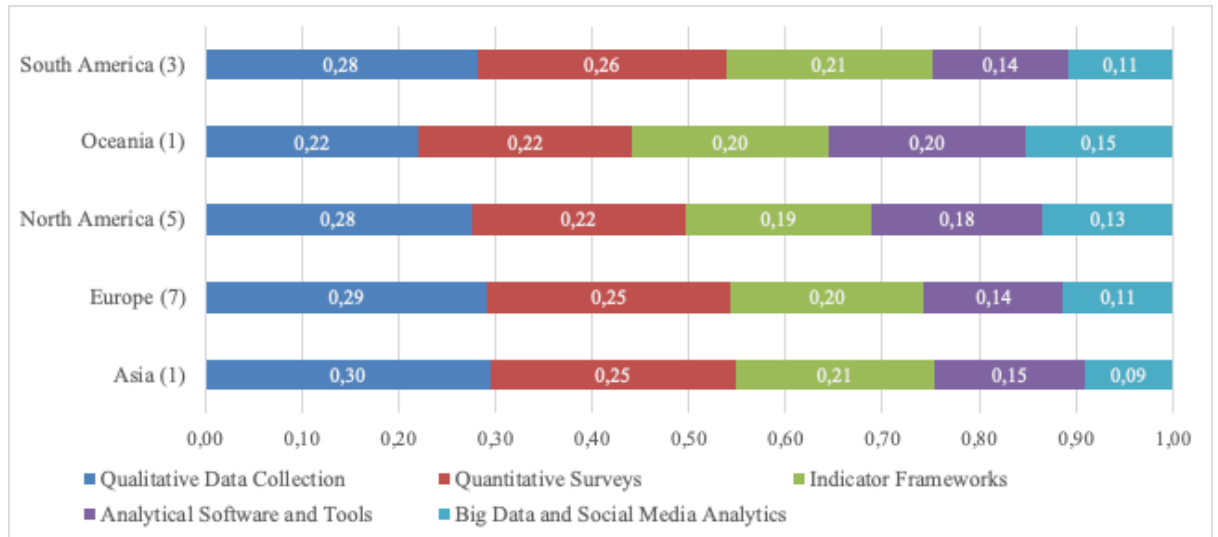
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31 In Figure 3, the results for the 'Methodology and Data' category reveal a strong
 32 emphasis on Qualitative Data Collection across all regions, indicating a general
 33 preference for detailed insights through interviews and observations. Quantitative

1 Surveys follow, with Indicator Frameworks, Analytical Software and Tools, and
 2 Big Data and Social Media Analytics completing the focus areas. Oceania
 3 demonstrates a particularly balanced distribution across all subcategories,
 4 suggesting a comprehensive approach. This distribution highlights the ways
 5 regional observatories adapt their methodologies to meet specific data collection and
 6 analysis needs effectively.

7

8 **Figure 3. Regional Comparison of Methodology and Data Focus in the Examined**
 9 **Tourism Observatories**



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11 *Source: Authors' analysis, 2025*

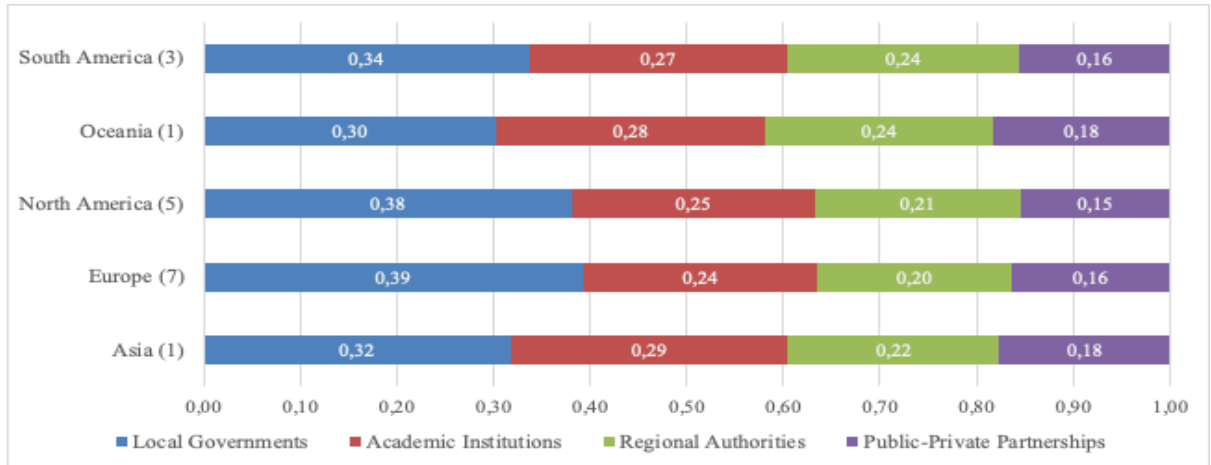
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13 In Figure 4, the results for "Stakeholder Engagement" show the involvement
 14 level of various stakeholder types across regions. Local governments play a
 15 prominent role in all regions, with particularly high emphasis in Europe (39%) and
 16 North America (38%), reflecting strong local governance in tourism management.
 17 Academic institutions follow, especially notable in Asia (29%), suggesting a
 18 research-focused approach. Regional authorities and public-private partnerships are
 19 more balanced across regions, indicating collaborative efforts in governance
 20 structures. Oceania exhibits a more balanced approach across all stakeholder types,
 21 possibly reflecting a comprehensive governance model.

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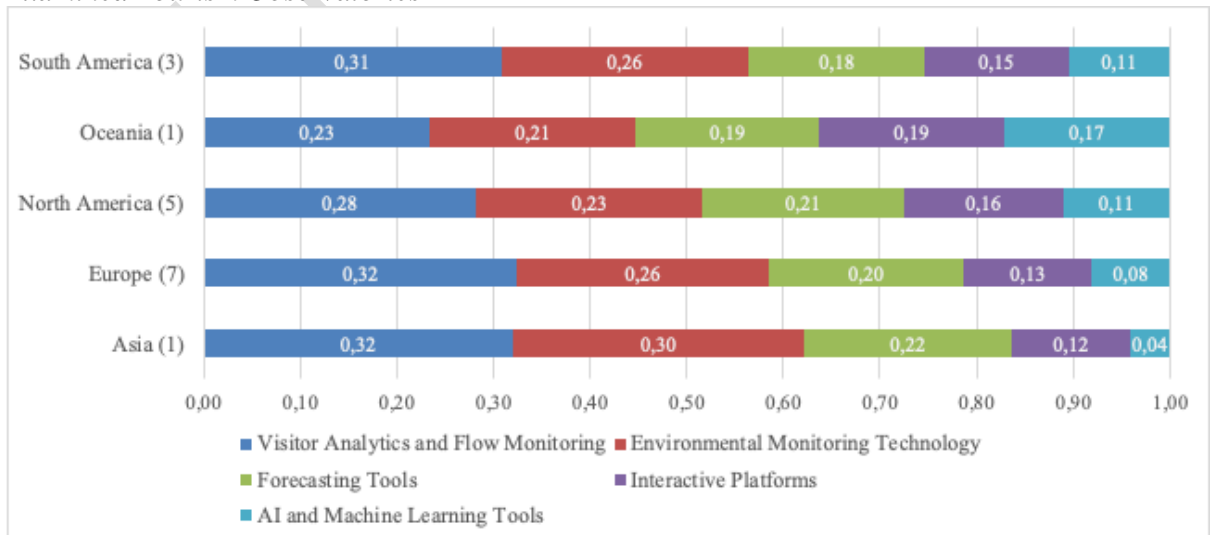
1 **Figure 4.** *Regional Comparison of Stakeholder Engagement Focus in the Examined*
 2 *Tourism Observatories*



3 *Source: Authors' analysis, 2025*

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 6 In Figure 5, the results for the "Innovation and Technology" category reveal
 7 significant regional differences in technological focus across tourism observatories.
 8 Visitor Analytics and Flow Monitoring emerge as the most emphasized technology
 9 across regions, particularly in Europe (32%) and Asia (32%), suggesting a priority
 10 in understanding visitor movements and managing crowd flows. Environmental
 11 Monitoring Technology follows closely, especially in Asia (30%), reflecting
 12 heightened environmental concerns. Forecasting Tools are consistently integrated,
 13 with Asia (22%), North America (21%), and Europe (20%) using them for
 14 predicting trends. Notably, AI and Machine Learning Tools have lower integration
 15 across regions, with the highest adoption in Oceania (17%), indicating a growing
 16 but still modest reliance on advanced analytics.

17
 18 **Figure 5.** *Regional Comparison of Innovation and Technology Focus in the*
 19 *Examined Tourism Observatories*

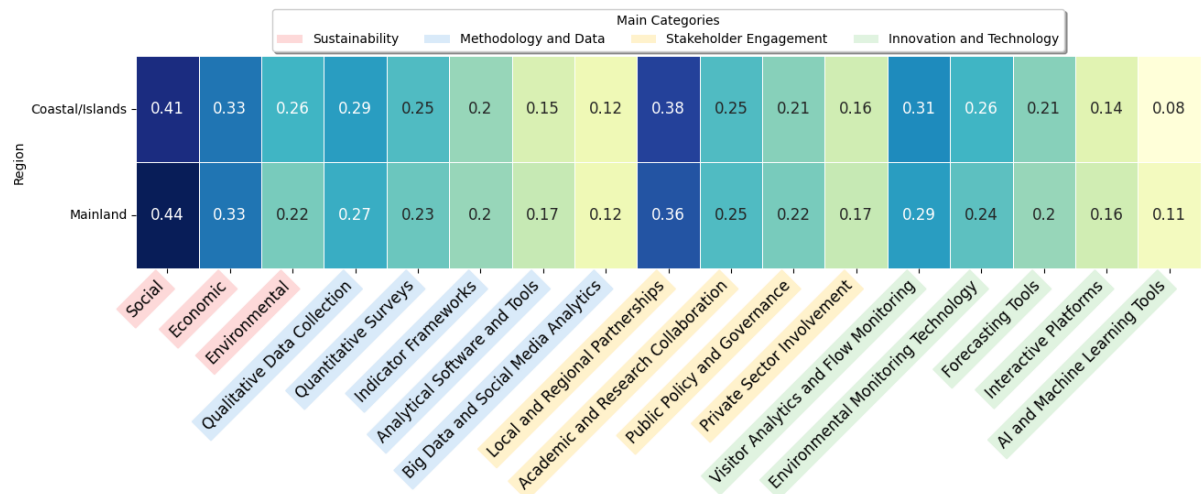


20 *Source: Authors' analysis, 2025*

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 22

1 In Figure 6, a heatmap compares the performance of Coastal/Island and
 2 Mainland observatories across various categories. The Coastal/Island group
 3 includes the UGM (Indonesia, Asia), CROSTO (Croatia, Europe), Azores
 4 (Portugal, Europe), Barcelona (Spain, Europe), Biscay (Spain, Europe), Antigua
 5 (Guatemala, North America), Yucatán (Mexico, North America), Southwest
 6 Australia (Australia, Oceania) και OTE (Brazil, South America). The mainland
 7 group includes Tyrol (Austria, Europe), South Tyrol (Italy, Europe), Navarre
 8 (Spain, Europe), Yukon (Canada, North America), OTEG (Mexico, North
 9 America), OTST (Mexico, North America), CIET (Brazil, South America) και
 10 Bogotá (Colombia, South America).

11
 12 **Figure 6.** Comparison of Key Focus Areas in Coastal/Island vs. Mainland Tourism
 13 Observatories



14
 15 Source: Authors' analysis, 2025

16
 17 The heatmap highlights key similarities between Coastal/Island and Mainland
 18 observatories, particularly in Social Sustainability (41% for both) and Local and
 19 Regional Partnerships under Stakeholder Engagement (38% for Coastal/Islands and
 20 36% for Mainland). These high scores suggest that both types of observatories
 21 prioritize the social well-being of communities and foster strong local partnerships,
 22 which are crucial for effective stakeholder collaboration. Both regions also place a
 23 shared emphasis on Economic Sustainability (33%) and Visitor Analytics and Flow
 24 Monitoring within Innovation and Technology (31% for Coastal/Islands and 29%
 25 for Mainland). The common focus on economic sustainability underscores the
 26 economic benefits tourism brings to local communities, while visitor monitoring
 27 reflects a priority for managing tourist flows efficiently to prevent overcrowding
 28 and ensure a sustainable tourism experience.

29 The Social subcategory in Sustainability shows a slightly higher score for
 30 Mainland observatories (44%) compared to Coastal/Islands (41%). This may reflect
 31 Mainland observatories' stronger focus on community engagement and social
 32 impacts, possibly due to the larger, often more diverse communities that Mainland
 33 regions support. Additionally, for Environmental Monitoring Technology within
 34 Innovation and Technology, Coastal/Islands score slightly higher (26%) than the

1 mainland (24%). This heightened focus among Coastal/Island observatories could
2 be due to the environmental sensitivity of these regions, where close monitoring of
3 biodiversity and pollution is crucial to preserve fragile ecosystems. These findings
4 highlight that while both groups share common priorities, Coastal/Island
5 observatories tend to emphasize monitoring environmental factors more, likely to
6 address unique challenges faced by their sensitive and often smaller-scale
7 environments.

10 Discussion

12 The findings highlight how tourism observatories approach sustainability
13 monitoring and stakeholder collaboration, aligning with previous research on
14 regional differences in tourism management (Hall, 2019; Scuttari et al., 2023). The
15 focus on social sustainability across observatories reflects the broader global trend
16 of promoting community-centered tourism (Boluk et al., 2019). Additionally, the
17 emphasis of coastal and island observatories on environmental monitoring supports
18 previous findings regarding the ecological vulnerabilities of these regions, further
19 reinforcing the need for targeted conservation efforts (Twining-Ward et al., 2017).

20 Differences in methodological approaches reflect regional disparities in data
21 availability and technological infrastructure. The extensive use of big data analytics
22 in Asian, European, North, and South American observatories suggests a more
23 mature data ecosystem that facilitates data-driven decision-making and predictive
24 modeling (Gasparini & Mariotti, 2023). In contrast, observatories in regions with
25 less technological infrastructure continue to rely on traditional survey-based
26 methods and qualitative approaches, which, while valuable, may limit scalability
27 and real-time adaptability. Another critical aspect is the strong involvement of local
28 governments in European and North American observatories, highlighting the
29 presence of well-established institutional frameworks that support structured
30 tourism governance (Sotiriadis & Shen, 2017). These frameworks contribute to
31 more effective policy implementation and long-term sustainability strategies.

32 Finally, technological adoption trends underscore the role of innovation in
33 enhancing sustainability monitoring. AI-driven forecasting tools and visitor
34 analytics are increasingly integrated into observatory operations in technologically
35 advanced regions, demonstrating their potential to support adaptive management
36 practices. As the tourism sector continues to evolve, innovative technologies are
37 expected to play a pivotal role in optimizing sustainability outcomes and improving
38 the overall effectiveness of tourism observatories.

41 Conclusions

43 This study offers a comparative evaluation of tourism observatories affiliated
44 with the International Network of Sustainable Tourism Observatories (INSTO),
45 revealing critical insights into the diverse regional approaches toward sustainable
46 tourism management. The analysis underscores variation in observatory practices

1 across continents, with each region prioritizing different aspects of sustainability,
2 methodological focus, stakeholder engagement, and technological application.

3 A key finding is that social sustainability consistently emerges as a focal
4 concern across observatories, in both Coastal/Island and Mainland contexts. This
5 reflects the increasing emphasis on community well-being and active engagement
6 in tourism management. Economic sustainability also scores highly, underscoring
7 the recognition among tourism observatories of the vital role that local economic
8 development and job creation play in achieving sustainable tourism objectives.
9 Notably, Coastal/Island observatories demonstrate a heightened focus on
10 environmental monitoring, likely due to the unique ecological sensitivities and
11 vulnerabilities of these areas. Conversely, Mainland observatories place a relatively
12 greater emphasis on social impacts, possibly driven by the diverse and more
13 extensive populations they serve.

14 Moreover, the consistent use of both qualitative and quantitative data collection
15 methods across all observatories highlights a shared preference for comprehensive
16 insights into tourism impacts, further supporting robust, evidence-based decision-
17 making processes. This research demonstrates the potential of a data-driven
18 framework that facilitates dynamic, continuous monitoring of sustainable tourism
19 practices. By leveraging NLP and zero-shot classification models to quantify
20 qualitative data, this approach enables a scalable, adaptable solution that can support
21 real-time analysis and monitoring of tourism observatories worldwide.

22 Future research could expand upon this framework by including additional
23 observatories within and beyond the INSTO network, providing a richer
24 understanding of region-specific and cultural nuances in sustainable tourism
25 management. Furthermore, the framework could benefit from integrating advanced
26 machine learning capabilities to refine classification accuracy over time and
27 improve adaptability to shifting tourism dynamics. Additionally, exploring the
28 impact of emerging technologies, such as AI and blockchain, on sustainable tourism
29 observatories offers significant potential for enhancing data reliability,
30 transparency, and scalability.

31 This approach, through the comparative evaluation of online qualitative data,
32 enables the identification of evolving dynamics, opportunities, and challenges in
33 sustainable tourism management. By offering a robust, real-time analysis
34 framework, this methodology supports informed decision-making that aligns with
35 regional priorities and advances global sustainability goals in tourism.

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1 **Appendix**

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3 **Table 1.** *List of Accessible Tourism Observatory Websites Used in the Analysis*

Tourism Observatory	URL
UGM	https://www.pasca.ugm.ac.id/v3.0/
Tyrol	https://www.unwto.org/observatories/tyrol
CROSTO	https://www.iztg.hr/
South Tyrol	https://insto.unwto.org/observatories/south-tyrol-italy/
Azores	https://otacores.com/
AlgSTO	https://www.turismoalgarve.pt/pt/default.aspx
Barcelona	https://www.observatoriturisme.barcelona/
Biscay	https://www.visitbiscay.eus/es/inicio
Navarre	" http://www.turismo.navarra.es/esp/profesionales/Observatorio-turistico/Informes-coyuntura/2018/
Yukon	https://insto.unwto.org/observatories/yukon-canada/
Antigua	https://insto.unwto.org/observatories/antigua-guatemala-guatemala/
Yucatan	https://observatoryucatan.org.mx/
Nuevo Leon	https://www.nl.gob.mx
OTEG	https://www.observatorioturistico.org/
OTST	https://www.observatorioturisticoetlaxcala.com.mx/wp/
Southest Australia	https://insto.unwto.org/observatories/southwest-australia/
OTE	https://observatoriodeturismo.com.br/
CIET	https://www.turismo.sp.gov.br/ciet
Bogota	https://insto.unwto.org/observatories/bogota-colombia/

4 *Source: Authors' analysis, 2025*

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