

1 **Digital Market Intelligence and Agricultural Resilience in** 2 **the Kurdistan Region of Iraq: Establishing Food System** 3 **Authority via Data-Driven Governance**

4
 5 *The agricultural sector in the Kurdistan Region of Iraq (KRI) is undergoing a*
 6 *significant transformation. The region has fertile land and good market linkages,*
 7 *but climate change, market instability, and fragmented institutions make it*
 8 *vulnerable. This causes food shortages, financial instability from emergency*
 9 *imports, and lower private sector investment. Poor governance and disconnected*
 10 *information systems hampered reform and externally sponsored digital projects.*
 11 *This policy research presents an innovative approach to enhance resilience and*
 12 *economic stability through a national Digital Market Intelligence Architecture*
 13 *(DMIA) supported by a legally recognized Digital Agriculture Authority (DAA).*
 14 *This study examines climate trends, production and trade data, fiscal*
 15 *vulnerabilities, and global comparisons to create a sovereign, integrated, and*
 16 *proactive agricultural intelligence framework. The proposed DMIA seeks to*
 17 *consolidate various data streams, employ sophisticated analytics for yield and*
 18 *import forecasting, and deliver prompt market and climate insights to*
 19 *policymakers, farmers, and investors. Legal frameworks, data systems, capacity*
 20 *building, financing strategies, and risk management are needed to implement a*
 21 *five-year plan. This might reduce emergency food import prices by 20%, increase*
 22 *smallholder incomes by 30%, and attract USD 20-25 million in agricultural*
 23 *investments, improving regional food security and governance. The Vision*
 24 *Foundation for Strategic Studies plays a crucial role in evaluating, strategizing for*
 25 *the future, and enhancing capabilities, emphasizing transparency, data-driven*
 26 *approaches, and a commitment to international benchmarks in reform initiatives.*
 27 *The incorporation of advanced digital intelligence into resilient institutions enables*
 28 *KRI to shift from a reactive approach to crisis management to a proactive,*
 29 *inclusive, and investment-oriented framework for agricultural governance, thereby*
 30 *improving domestic stability and strengthening regional food resilience.*

31 32 33 **Introduction**

34
 35 The agricultural sector in Kurdistan Region of Iraq (KRI) is at a pivotal moment
 36 (World Bank, 2021; FAO, 2022). Formerly the bedrock of rural livelihood (ie
 37 subsistence economic viability and symbol of self-reliance), it now faces structural
 38 weakness as a product of climate variability, resource mismanagement and fragile
 39 institutional coordination (UNESCWA, 2020; World Bank, 2021). On a global scale,
 40 it has increased its dependency on food imports within a decade of the region's recent
 41 past with Food and Agriculture Organization (FAO, 2024) stating nearly 80% of all
 42 the cereals and fresh produce used in KRI are imported from neighboring markets.
 43 Such dependence challenges the socio-economic viability of the Kurdistan Regional
 44 Government (KRI), and exposes the region to external shocks, such as that
 45 experienced in the 2022–23 global grain crisis, which caused import prices to increase
 46 by >40% (World Bank, 2023; IMF, 2023). Even when KRI has tremendous
 47 agricultural potential, its plains are fertile, its microclimates vary greatly, and it has a
 48 young labor force (FAO, 2021; IFPRI, 2020), the food system in KRI remains stuck

1 in a reactive situation. Policies are generally implemented with little to do with
 2 proactive intelligence or pressures on the environment, and are instead influenced
 3 largely by emerging market shocks (OECD, 2019; World Bank, 2022). This problem
 4 is further magnified by the fragmentation of meteorological, agricultural and trade
 5 data: when data from sectors is shared between ministries and donor programs these
 6 are rarely combined and analysed in a meaningful manner, which contributes to the
 7 problem (FAO, 2022; UNDP, 2021). Poor information leads to bad procurement, bad
 8 forecasting and not much private investment (World Bank, 2022; IFAD, 2021).

9 he incorporation of both digital agriculture and data-driven governance is
 10 required to improve food systems worldwide (World Bank, 2019; FAO, 2020). For
 11 instance, India with the National Agriculture Market (e-NAM), and Ethiopia with the
 12 Agricultural Transformation Agency (ATA), display the potential of integrated
 13 digital infrastructures to turn fragmented agricultural terrains into living, data-rich
 14 ecosystems which provide a wealth of information flow through to the right type of
 15 resources (Government of India, 2021; ATA, 2020; World Bank, 2020). These means
 16 bring more market transparency, forecasting yields and climate change risk
 17 management through real-time data (OECD, 2021; FAO, 2020) thus enrich the
 18 finance and society. The KRI mechanism is technology deprived and highlights the
 19 poor coordination between statistical services, research institutions and decision
 20 makers (World Bank, 2021; UNDP, 2022). Climate change is further worsening these
 21 vulnerabilities.

22 According to UNDP (2023), average annual temperatures in Iraq are projected
 23 to increase by 1.5 to 2.5°C by 2050 with precipitation falling by 9%. Irregular rainfall
 24 patterns and a lack of moisture in the soil threaten rain-fed wheat in KRI governorates
 25 such as Duhok, Erbil, and Sulaymaniyah that accounts for 70% of the productive area
 26 (FAO, 2022; ICARDA, 2021). Such changes pressure budgets and jeopardize rural
 27 livelihoods via emergency imports and subsidies (World Bank, 2023; IFAD, 2022).
 28 Wider economic deficits and food insecurity constitute the major threats facing the
 29 region today that need to be adapted preemptively (UNDP, 2023; FAO, 2024).

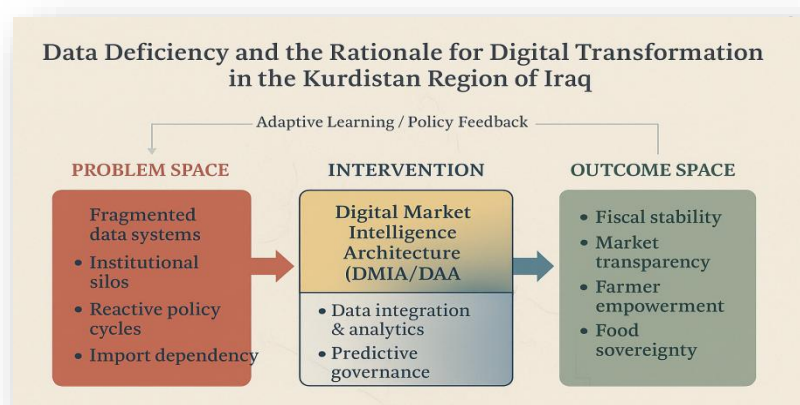
32 **KRI Agricultural Governance: Policy Gap**

- 34 1. How can a unified Digital Market Intelligence Architecture improve the
 35 resilience, efficiency, and equity of KRI's agricultural system?
- 36 2. What institutional and financial arrangements are required to implement and
 37 sustain such an architecture within the political economy of a semi-
 38 autonomous region?

39 To answer these questions, the paper undertakes a comparative policy and
 40 institutional analysis, synthesizing data from the interested partners, and KRI
 41 ministries. The research employs adaptive governance and socio-technical transition
 42 theories to suggest a viable reform pathway that is politically pragmatic and
 43 economically significant. Digital market intelligence holds significance within the
 44 frameworks of adaptive governance and socio-technical transformation theories.
 45 provides comprehensive, practical suggestions along with a clear implementation
 46 plan, succeeded by strategic alignment and collaborations. The paper culminates in

1 outlining the policy implications pertinent to government entities, donors, and private
 2 stakeholders. The primary aim is not just to suggest digital tools but to define a new
 3 governance framework that converts agricultural data into a public asset, strengthens
 4 resilience to shocks, and restores food system sovereignty for the Kurdistan Region
 5 of Iraq.

6
 7 **Figure 1.** *Performance and Impact Indicators. This table shows the forecast of the*
 8 *reform's accuracy, fiscal discipline, welfare of farmer population, investment,*
 9 *inclusion and transparency results. It points to the move from fragmented data and*
 10 *reactive spending to predictive analytics, fiscal prudence, and digital inclusion.*
 11 *Independent surveys and analyses confirm the methodological quality and policy*
 12 *accountability*



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Analytical and Theoretical Framework

The envisaged agricultural transformation for the Kurdistan Region of Iraq (KRI) transcends a mere technical endeavor in digitization. It is a governance innovation based on how governments and semi-autonomous regions develop resilience in the face of uneven formal institutional capabilities. This section outlines the essential concepts utilised in the development of the Digital Market Intelligence Architecture (DMIA) and the Digital Agriculture Authority (DAA). The analysis draws upon three interrelated domains of inquiry: adaptive governance, socio-technical systems and digital public goods, as well as the political economy of reform.

1 *Adaptive Governance and Anticipatory Capacity*

2

3 Adaptive governance implies how institutions may learn, self-organize and adapt
4 to challenging socio-ecological systems (Chaffin, Gosnell & Cosens, 2016). Adaptive
5 governance in agriculture involves early warning systems, scenario planning, and
6 policy modifications. Holling (1978) and Folke et al. (2010). The infrastructure,
7 resources, informational feedback, and reaction capacity are major determinants of
8 resilience. As the relevance of the phenomenon of climate variability and market
9 shocks within KRI continues to increase, adaptive governance emerges as an
10 important concept from the perspective of governance theory.

11 Today, the poor handling of fragmented data streams and disconnected decision
12 making results in an inefficient model: delayed feedback and reactive crisis response.
13 It is the DMIA framework that proposes to address this and better the proactive
14 governance. The KRI can move from reactive import strategies to proactive risk
15 management and strategic investment by centralizing and analyzing all production,
16 climate, and market data.

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18 *Socio-Technical Transitions and Digital Public Goods*

19

20 The transformation of agriculture into a digitally controlled system involves tech
21 integration along with the simultaneous change of social and technological practices.
22 Socio-technical transition theory argues that meaningful change does not happen
23 without both shifting technology, changing institutional paradigms, and reshaping
24 user practices (Geels, 2002). Digital agricultural applications mainly depend on
25 public digital records, accessible and extensible data platforms, geospatial
26 infrastructure, and price monitoring portals, consequently serving as an essential
27 accelerator for commercial entrepreneurship. This is more validated by international
28 evidence. The e-NAM platform in India serves as a national public asset that drives
29 private logistics and fintech innovations. At the same time, Ethiopia's ATA has
30 developed farmer registries and price dashboards that lenders and aggregators can use
31 as a basis for services. The DMIA is designed to become a digital public asset which
32 is fair, open and objective, accountable to its stakeholders and governed by existing
33 benchmarks which encourages innovation. The custodian will be the Digital
34 Agriculture Authority defining regulations on access, interoperability, and data
35 privacy.

36

37 *Political Economy of Reform in Semi-Autonomous Regions*

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39 In fragile and hybrid governance settings technological solutions often fail for several
40 reasons, most notably due to entrenched interests and fragmented authority (North,
41 Wallis & Weingast, 2018). On the KRI side, there is fragmented agricultural data
42 across ministries, the establishment of parallel reporting systems, which are driven by
43 donor-funded programs, and effects of market power accrued by intermediaries.

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1 **Political economy analysis recommends two strategies:**

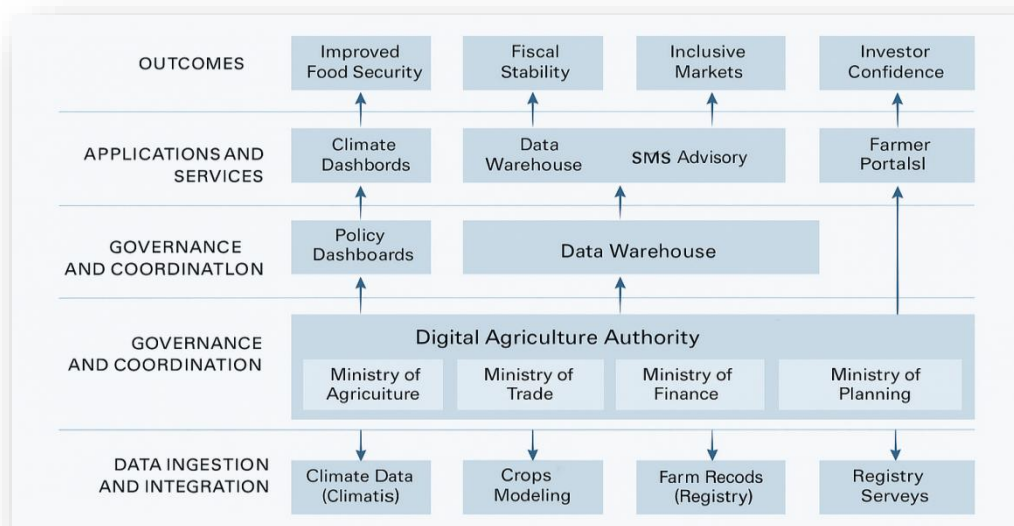
- 2 1. Coalition building and incentives Early reform should also help key actors.
3 Farmer cooperatives receive better price signals, ministries plan better, private
4 investment sources are provided with risk intelligence.
5 2. Incremental Visibility Building trust and value first before asking elites to
6 share market data is a gradual process. DAA semi-autonomy helps us
7 navigate these realities. Oversight of ministers on a complete level presents a
8 risk of politicisation and, in contrast, donor-based platforms could cause
9 fragmentation and dependence. An objective and legally mandated,
10 independent, accountable organization funded by the core budget, service
11 charges and donor seed investment will last.
12

13 **Synthesis: Why DMIA + DAA are the Right Fit**

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15 The combined application of these three perspectives yields the logic that
16 informs KRI:

- 17
18 1. From adaptive governance we obtain the normative imperative: the region
19 must anticipate shocks, not merely respond.
20 2. Socio-technical transition theory helps us structure a digital ecosystem
21 which catalyzes market modernization rather than isolated tools.
22 3. Analysis of political economy provides a basis for the design that is
23 implementable in a contested and fragmented environment. So the DMIA
24 and DAA are not merely technical “IT systems,” but in effect policy
25 architectures, and an institutional and digital spine for agricultural
26 modernization. With this plan, they seek to produce high-quality data as a
27 public good; to stimulate investment and innovation; and to make the food
28 system resilient to climate and market volatility.
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1 **Figure 2.** *Digital Market Intelligence Architecture for Iraqi Kurdistan A conceptual*
 2 *overview of the KRI DMIA model, which integrates agricultural, fiscal, and market*
 3 *data flows for predictive analytics, institutional coordination, and evidence-based*
 4 *agricultural policymaking*



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7 **Methodology and Data**

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9 *Research Design*

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Using the comparative institutional and systems analysis approach, this study investigates a digitally enabled market intelligence system and its promising role in improving the agricultural resilience of the Kurdistan Region of Iraq (KRI). This design fits well, since the research question encompasses not only technical feasibility but also governance, institutional incentives, and reform in contexts of fragility.

The screening process consisted of three stages:

Climate risk, reliance on imports, market opacity, and institutional fragmentation constitute structural vulnerabilities.

Comparative benchmarking analyses digital agricultural systems in Ethiopia, India, and Morocco – all experienced similar difficulties in unstable or transitional settings.

Development of Policy Architecture, integrating findings into a context-specific framework for a Digital Market Intelligence Architecture (DMIA) and a Digital Agriculture Authority (DAA), along with a practical implementation strategy.

1 *Data Sources*

2
3 International and local organisations provide descriptive as well as numerical
4 information for the analysis.

- 5
- 6 1. Climate: Projections for Iraq's climate, as reported by UNDP (2023) and
7 IPCC (AR6), highlight patterns of drought frequency and temperature
8 anomalies, which are also included in the 2024 World Bank Climate
9 Knowledge Portal.
- 10 2. Production: For crop and livestock statistics refer to FAOSTAT (2024) and
11 KRI MoAWR (2023). There are also summaries available on market analysis
12 from the International Food Policy Research Institute.
- 13 3. Trade and Fiscal: WTO trade statistics; KRI Ministry of Finance budget
14 reports (2020–2024) on food imports; IMF (2023) macroeconomic outlook
15 for Iraq with contextual fiscal data.
- 16 4. Investment and socioeconomic indicators: World Bank Agriculture
17 Observatory, Global Food Security Index (GFSI), and reports on private
18 investment.
- 19 5. Comparative Case Material: Comparative studies and government documents
20 covering Ethiopia's Agricultural Transformation Agency (ATA), India's e-
21 National Agriculture Market (e-NAM), and Morocco's Green Generation
22 2030 initiative.

23 24 *Climate Baseline*

25
26 The mean annual temperature in Northern Iraq has increased by 0.7°C since the
27 1990s, with projections indicating a rise of 1.5–2.5°C by 2050 (UNDP, 2023; World
28 Bank, 2024). In the last 20 years, rainfall has fallen 9% and the weather is difficult to
29 predict when it does, threatening wheat, a staple crop, which has always made up
30 nearly 70% of KRI agriculture (FAOSTAT, 2024). According to the Palmer Drought
31 Severity Index, intense droughts are recorded every 4–5 years, up from the previous
32 frequency of once per decade in the 1980s. The climatic indicators were evaluated
33 alongside the rainfall and yield data from KRI Agricultural Research Directorate to
34 determine the local significance of the data.

35 36 *Production and Import Dependence*

37
38 Domestic production of grain in KRI is not stable enough. According to
39 FAOSTAT, drought and pest outbreaks resulted in wheat production falling from
40 1.15 million metric tons in 2017 to 0.78 million metric tons in 2023. For other staples,
41 the self-sufficiency ratios still remain very low. In general it means that the local
42 production of apples and tomatoes meets only 35–40% of the total demand at present.
43 Cereals' dependence on imports increased from 68% in 2010 to 82% in 2023.
44 Emergency grain imports are expected to reach USD 320 million in 2022–2023,
45 making up approximately 5.4% of the discretionary budget (KRI Ministry of Finance,
46 2023).

1 *Institutional Mapping*

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3 **Documents and stakeholder mapping reveal significant fragmentation in data**
4 **governance:**

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- 6 1. At least five organizations collect and maintain agricultural and climate data:
7 the Directorate of Statistics, Ministry of Agriculture and Water Resources
8 crop offices, Meteorological Department, Ministry of Trade customs and
9 trade units, and donor-operated systems.
- 10 2. There are currently no established data interoperability standards or legal
11 requirements in place.
- 12 3. Donor-funded pilot platforms (e.g., USAID agro-market info systems) were
13 discontinued or siloed after project cycles, producing “data islands” without
14 a permanent institutional home.

15

16 A stakeholder influence grid indicates that powerful import intermediaries own
17 significant influence yet exhibit minimal desire for transparency, cooperatives
18 demonstrate moderate influence coupled with a high interest in transparency, while
19 smallholders display limited influence but a strong interest in transparency. This study
20 informs coalition-building and graduated transparency initiatives.

21

22 *Comparative Benchmarking*

23

24 **The choices of cases followed a structure of design to highlight systems**
25 **constructed from comparably constrained – or hybrid – governance**
26 **arrangements:**

27





- 28 1. Ethiopia’s ATA (2010–present): incorporates analytics, farmer registrations,
29 and price advisories to mitigate input supply limitations and expedite drought
30 response.
- 31 2. India’s e-NAM (2016–present) — a price discovery platform that fuses more
32 than 1,000 wholesale markets — has elevated farmer margins and drawn
33 investment in technology.
- 34 3. Morocco’s Green Generation 2030 (2019–present): a comprehensive climate
35 and trade data-based strategy to reform subsidies and boost exports.

36

37

1 **Figure 3.** The visualization sets KRI's DMIA and DAA models within a global
 2 perspective on how agriculture is being governed, and highlights data-driven
 3 agricultural governance, in comparison to other successful digital systems (for
 4 example India's e-NAM, Ethiopia's ATA, Morocco's Green Generation 2030)

Comparative Benchmarking of Digital Agriculture Systems

Country	System	Key Features	Institutional Model
Ethiopia	Agriculturaal Transformations Agency (ATA)	Centralized data coordination, farmer registry, extension digitization	Semi-autonomous autonomy  30%
India	e-NAM (Green Generation 2030)	Digital market integration, price transparency national scale	Federal government-led platform  25%
Morocco	Digital Market Intelligence Architecture	Integrated data ecosystem, predictive analytics, market	Semi-autonomous authority (DAA)  20%
KRI (Proposed)	DMIA (Proposed)	Integrated data ecosystem predictive analytics	Implementation potential  25%

5

6 *Analytical Tools*

7

8 The study incorporates:

9

- 10 1. Gap Analysis: evaluates KRI's data value chain against established global
- 11 best practices.
- 12 2. Scenario Modelling: assesses the cost consequences for doing business as is,
- 13 versus predictive procurement approaches informed by DMIA analytics.
- 14 3. Political Economy Diagnostics: borrows ideas from North et al. (2018) to
- 15 assess the incentives for reform, the risks of capture or opposition.

16

17 *Limitations*

18

19 Some data are still incomplete or updated on an inconsistent basis. Lacking farm-
 20 level cost data leads to macro-level cost-benefit predictions that are directional but
 21 dependable. The constraints identified do not diminish the strategic findings of the
 22 study; rather, they highlight the necessity for a cohesive data architecture.

23

24

25 **Empirical Analysis: Structural Vulnerabilities of the Agri-Food System in the**
 26 **Kurdistan Region of Iraq**

27

28 This part integrates data from the climate, market and institutions to explore why
 29 the Kurdistan Region of Iraq (KRI) is experiencing food insecurity and fiscal
 30 vulnerability despite its arable land and human resources. The assessment is
 31 organized on five interrelated topics for vulnerability: climate and ecological stress,
 32 production volatility and dependence on imports, market opacity and uneven power

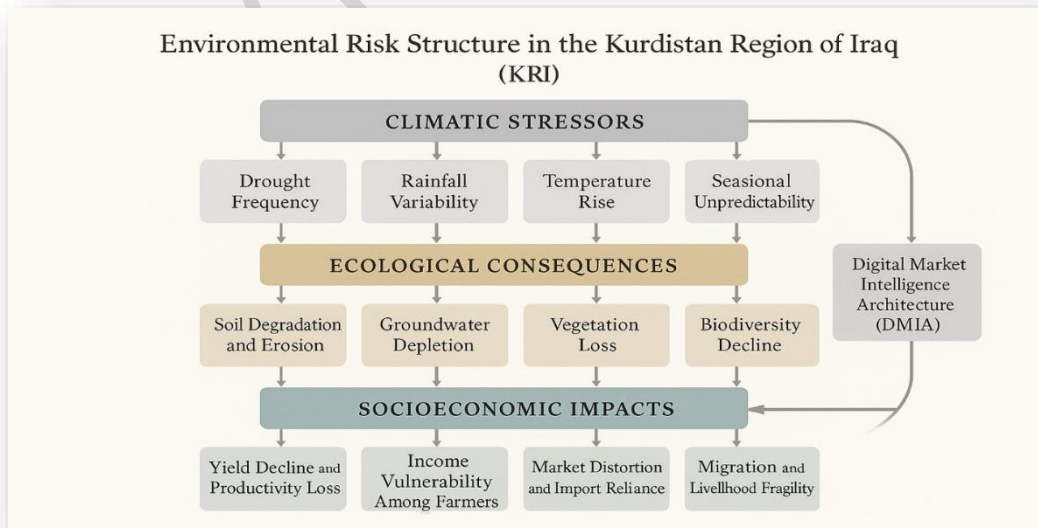
distributions, institutional fragmentation, and investment risk and capital flight. All these dimensions are anchored in quantifiable indicators and associated with the governance challenges that the proposed DMIA aims to resolve.

Climate and Ecological Stress

Winter rains and productive alluvial soils were beneficial for KRI, an intermediate area between Mediterranean and continental climate. But climate change has upset that balance. The average annual increase in temperature since the 1990s is 0.7°C, and UNDP (2023) and IPCC AR6 predict 1.5–2.5°C as the global average temperature by mid-century. According to the World Bank Climate Knowledge Portal (2024), annual rainfall has declined by 9% in the last 20 years, with much greater intra-seasonal variability.

The developments are troubling for wheat, the sector’s main crop. Yield is directly related to rainfall and thus, a 10% moisture imbalance early in the term may lead to a 15% decline in crop yield (FAO, 2023). Severe drought outbreaks have doubled to every 4–5 years since the 1980s based on the Palmer Drought Severity Index. Soil degradation adds to climate stress. Precipitation-driven overgrazing and excessive cultivation adversely affect the vegetation in Erbil and Sulaymaniyah (NASA MODIS 2000–2023). These warning signals are not connected to planting or procurement proposals, owing to the lack of integrated agro-climatic monitoring systems.

Figure 4. Framework for Assessing Environmental Risks in Kurdistan. The figure illustrates the socioeconomic, climate, and ecological damage caused by KRI. Increasing temperatures, prolonged droughts, and erratic weather patterns pose significant risks to agriculture and livelihoods

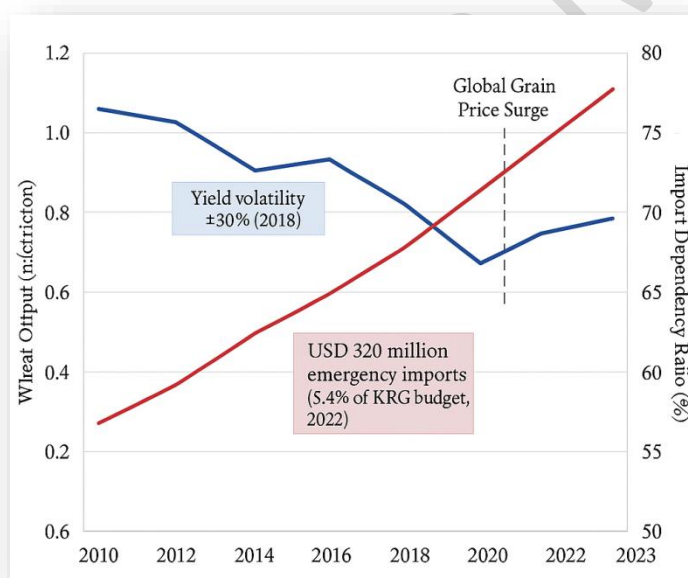


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1 *Production Volatility and Import Dependence*

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3 Increased production indicates susceptibility. Wheat output also declined from 2017
4 to 2023 as FAOSTAT and KRI data indicate production dropped from 1.15 million
5 metric tonnes to 0.78 million tonnes due to reduced yields and more insects, but the
6 cultivated area remained constant. Apples, pomegranates and tomatoes are seasonally
7 altering. In 2018-2023, tomato production was changed by $\pm 30\%$ thanks to biotic
8 stress and irrigation technology. When domestic supplies are exhausted, imports
9 increase. Cereals imported 82% of their food in 2023 and 68% in 2010. Turkey and
10 Iran have brought wheat and barley with high political and financial cost. On the
11 contrary, because of the rising world grains price, KRI spent USD 320 million for the
12 emergency imports in the year 2022 which is 5.4% of its discretionary budget (KRI
13 Ministry of Finance, 2023). The IMF figures that Iraq's food subsidies spend 0.6% of
14 GDP each time grain prices in the world increase by 20% due to unplanned
15 acquisitions. Shocks hurt households. In 2023, Iraq has a GFSI affordability score of
16 44 out of 100; it is lower than the MENA average for this country. Households in
17 poor rural areas spend more than a third of their income on food. These shocks
18 become worse, without price tracking and forward planning to buy.

19
20 **Figure 5.** illustrates Iraq's Kurdistan Region's 2010–2023 wheat output and cereal
21 import dependency



22 23 24 *Market Opacity and Power Asymmetries*

25
26 The market structure analysis reveals that a large degree of information
27 asymmetry is present between smallholders and intermediaries. Farmers sell to
28 traders with more market data and storage during harvest, and price discovery is
29 restricted there. In a 2022 IFPRI-supported poll, more than 70% of wheat farmers

1 reported no reliable daily or weekly market price data. Conversely, producers in rural
2 Sulaymaniyah and Halabja face challenges such as limited connectivity and elevated
3 transaction costs in comparison to their counterparts in Duhok and Erbil. Poor cold
4 chain and transportation systems increase product perishability. Post-harvest losses in
5 horticulture are estimated to be above 25% (FAO 2023). In the absence of market
6 transparency mechanisms, cooperatives operate with reduced bargaining power,
7 resulting in the breeding of informal cartels. The impacts are far-reaching. Production
8 decisions with no clear-cut price signals are based on historical patterns rather than
9 current demand trends. This misalignment results in continual surpluses, such as the
10 tomato oversupply of 2021 that caused waste and shortages, as seen with onion and
11 potato shortages of 2022, which increase the dependence on imports.

12 *Institutional Fragmentation and Data Gaps*

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14
15 The largest overall systemic vulnerability that exists today is data fragmentation.
16 The MoAWR collects statistics on crop acreage but the data they provide are quite
17 inconsistent in nature and do not include remote sensing technologies. The
18 Meteorological Department maintains climatic records; however, it rarely shares this
19 information with other organizations. Trade flow data is available to customs and
20 trade directorates, but they lack real-time analytical dashboards. For instance, donors
21 like USAID, GIZ, and FAO set up micro-portals and they operate throughout the
22 entire project cycle before they end operations.

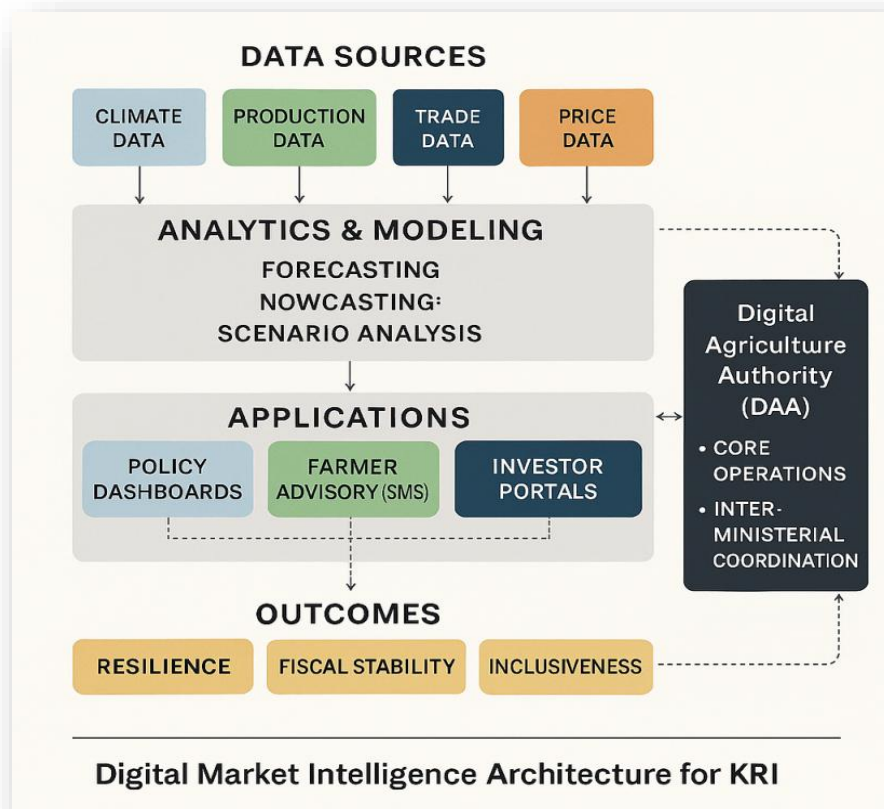
23 24 **Interoperability and data sharing are not required under a statutory mandate.** 25 **As a result:**

- 26
27 1. Yield data are often published two to three years late.
28 2. Weather advisories are not tied to planting or input selections.
29 3. Import contracts lack sound supply-demand forecasts.

30
31 Institutional competition reduces capacity: ministries guard data for influence
32 and budget justification; provincial agencies run alternative systems. This
33 environment erodes trust and discourages private investment in digital agriculture
34 because no stable, authoritative platform exists.

35
36

- 1 **Figure 6.** *Architecture for Digital Market Intelligence in KRI. The graphic shows a*
 2 *unified market intelligence network that uses advanced analytics and modelling to*
 3 *integrate agricultural data on climate, production, trade, and prices*



- 4
 5 *Investment Risk and Capital Flight*
 6

7 The last risk is the discouragement towards investment. Kurdistan Region of Iraq
 8 (KRI) agriculture experiences low levels of private capital investment and less than
 9 2% bank loans (World Bank, 2022). Inverifiable yield records, market analytics and
 10 climate models increase credit prices, and shorten loan maturities, says lenders.
 11 Turkish and Gulf farm investors sometimes invest but regulatory shifts and a lack of
 12 return modelling data discourage those.

13 This has resulted in cold storage capability being limited to around 30% of
 14 anticipated demand due to inadequate infrastructure investment (FAO, 2023). Digital
 15 service providers require basic datasets on which to advise or help ensure, and
 16 irrigation systems lag behind regional neighbours in modernization. Lack of public
 17 digital infrastructure hinders private enterprise risk expense management.

18
 19 **Integrative Assessment**
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- 21 1. Climate volatility, along with inadequate early warning systems, leads to
 22 production shocks that necessitate emergency imports.

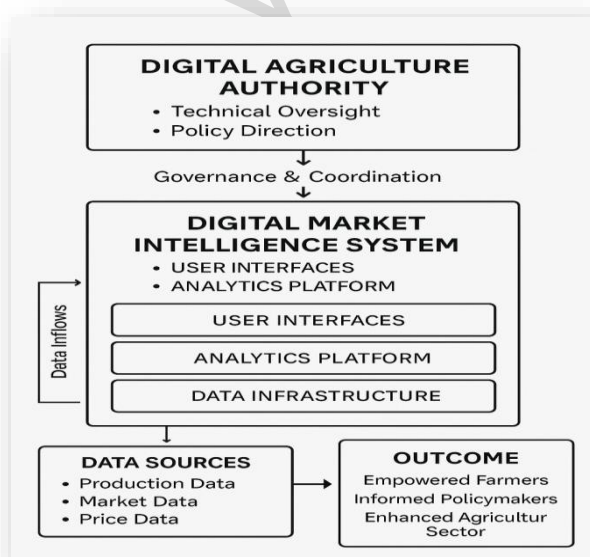
- 1 2. Market opacity combined with weak data leads to price manipulation and the
- 2 disempowerment of farmers.
- 3 3. Institutional fragmentation leads to a reactive fiscal policy and results in
- 4 wasted investments from donors.
- 5 4. Lack of clarity regarding risks leads to capital flight and stagnation of
- 6 infrastructure.
- 7

8 This dynamic explains why decades of donor-supported agricultural
 9 modernization have yielded limited transformation. The evidence suggests that
 10 without centralized, trusted, and predictive data systems, policy will remain reactive
 11 and capital will remain scarce.

12
 13 **Thus, the DMIA–DAA model proposed in subsequent sections directly addresses**
 14 **each vulnerability:**

- 15
- 16 1. Climate and production data integrated for early warning and procurement
- 17 planning;
- 18 2. Publishing market prices and analytics to rebalance power toward producers
- 19 and cooperatives;
- 20 3. Building data standards and legal interoperability, allowing ministries and
- 21 donors to coordinate;
- 22 4. Developing investor-facing dashboards, which mitigate perceived risk and
- 23 promote financing for cold chains, irrigation, and inputs.
- 24

25 **Figure 7. Institutional and Technical Framework of the DAA and DMIA.** The
 26 diagram illustrates the Digital Agriculture Authority-Digital Market Intelligence
 27 System institutional alignment. The DAA supports governance, technical oversight,
 28 and policy guidance, while the DMIA analyses and builds data interfaces and models
 29 to empower farmers and promote evidence-based policy



1 Policy Design: The Digital Market Intelligence Architecture (DMIA)

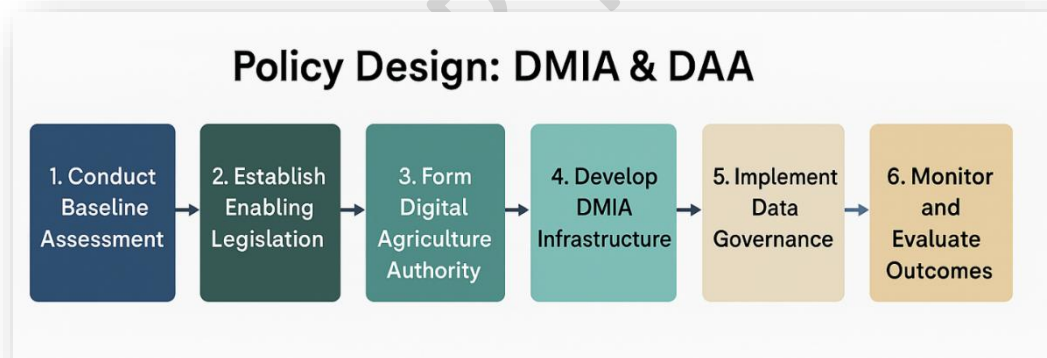
3 *Concept and Rationale*

5 The Digital Market Intelligence Architecture (DMIA) is designed to resolve three
6 binding constraints.

- 8 1. Fragmented and delayed information.
- 9 2. Opaque markets and weak price discovery.
- 10 3. High fiscal exposure arising from reactive procurement.

12 The DMIA operationalizes anticipatory governance by converting multi-source
13 data (production, climate, trade, and prices) into policy- and investment-grade
14 intelligence. Crucially, it is not a donor “platform” but a sovereign state capability
15 anchored in law and financed through a hybrid model (public core + service revenues
16 + concessional grants).

18 **Figure 8.** *Policy Design Sequence for Establishing DMIA and DAA. This figure
19 articulates a structured six-phase policy design pathway: from baseline assessment
20 and enabling legislation to institutional formation, infrastructure development, data
21 governance, and outcome evaluation. It captures the staged logic of institutional
22 maturation required for sustainable digital transformation in agriculture*



24 *Objectives and Use-Cases*

26 **The DMIA provides decision-relevant intelligence to specific user groups:**

- 28 1. Policy and Fiscal Management (KRI/line ministries): forward supply–
29 demand balance; import timing and volumes; subsidy targeting; drought and
30 pest early warning; scenario analysis for contingency budgeting.
- 31 2. Producers and Cooperatives: near-real-time price signals, localized weather
32 and planting windows, pest/disease alerts, input price comparisons, and
33 logistics options.

1 3. Financial Sector and Agribusiness: spatial risk–return analytics, credit scoring
2 inputs (farmer registries, yield histories), cold-chain and processing siting,
3 and trade corridor analytics.

4 4. Community Engagement: Ensuring datasets are easily verifiable while
5 maintaining identity privacy fosters accountability and innovation.
6

7 *System Architecture*

8

9 **1.Data Acquisition and Integration**

10 a. Sources: employs a hybrid cloud architecture, sovereign on-site replication, and
11 role-based encryption to protect stored and transmitted data.

12 b. Pipelines: streaming and batch ETL; geographic tiling for remote sensing; data
13 quality standards (completeness, timeliness, and outlier assessments).

14 c. Standards: include ISO 19115 for metadata, OGC WMS/WFS for ecoservices,
15 DCAT for catalogues, and GS1 for product identifiers, alongside multilingual tagging
16 in Kurdish, Arabic, and English.

17 **2. Data Governance and Analytical Insights**

18 **a. Storage:** incorporates a hybrid cloud strategy reinforced by sovereign on-premises
19 replication, alongside the implementation of role-based encryption for data both at
20 rest and in transit.

21 **b. Models:** yield forecasting incorporating meteorological data, NDVI, and
22 phenology; drought indices; pest risk assessment models; price nowcasting;
23 simulations for import needs; and logistics cost surfaces.

24 **c. Versioning/Reproducibility:** model registry, audit trails, and automated back
25 testing to publish forecast error bands (goal in 5.8).

26 **3. Apps/Services**

27

28 **a. Policy Dashboards Assess:** supply-demand equilibrium, import timing, subsidy
29 allocation, and contingency activation points.
30

31 **b. Farmer and Cooperative Tools:** USSD, SMS, and mobile applications facilitate
32 billing, weather predictions, and advisory services, with offline synchronisation
33 capabilities for remote regions.
34

35 **c. Investor and Lender Portals:** Site selection visuals (cold storage, silos, processing
36 units), risk assessment layers, and feasibility evaluation templates.
37

38 **4. Governance and Access**

39

40 **Access Controls:** Implement tiered roles that encompass public open data,
41 registered farmers or cooperatives, institutional users, and premium analytics for
42 private entities.
43

44 **b. Data Sharing Instruments:** Development of memoranda and legal requirements
45 to facilitate interoperability among ministries; implementation of accreditation
46 processes for private data providers.

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c. Privacy and Ethics: Implementation of differential privacy methods for microdata, maintaining transparency in the consent process for the farmer registry, and establishing clear disclosure policies concerning algorithm updates.

5. Inquiry, Assessment, Advancement

a. Data: Cohort data collection encompasses user engagement metrics, response durations, platform accessibility, and data recency.

b. Impact KPIs: forecast error, import expenditure avoided, income effects, investment mobilized, spatial coverage.

c. Learning Loops: quarterly model recalibration; annual public “State of Agricultural Markets” report.

Data Governance and Legal Foundations

To avoid the “pilot graveyard, a statutory basis is needed for the DMIA:

1. Enabling Law/Decree: establishes data-sharing mandates, the custodian authority (DAA), and protections for personal and commercially sensitive data.

2. Interoperability Regulation: sets schemas, APIs, and update cadences; links ministry budget lines to compliance.

3. Baias: Defaults to openness for non-sensitive aggregates; embargoes, licenses.

4. Procurement Neutrality: vendor-agnostic architecture, competitive tenders, no proprietary lock-in clauses, open API requirements for all contractors.

Institutional Anchor: DAA

There are MoAWR, Planning, Trade, farmer unions, academia, and the private sector, who form the independent board of the DAA, which reports to the Council of Ministers.

Core functions:

1. Custody of standards, registry, and accreditation; operation and evolution of the DMIA.

2. Convening role across ministries/donors; integration of legacy systems; publication of intelligence bulletins.

3. Compliance enforcement (interoperability, data quality); stewardship of privacy and ethics policies.

Financing:

1. KRI core line-item within the Medium-Term Expenditure Framework;

2. Time-bound multi-donor trust fund for setup and capacity;

2. Cost recovery via premium analytics for banks, logistics firms, and exporters (transparent tariff schedule).

Staffing: civil-service core with protected technical pay bands; embedded fellows (universities) and secondments (extension services) to avoid skills bottlenecks.

1 *Feedback Dynamics and Data Flows*

2

3 **The DMIA formalizes the exchange of two-way data.**

4 **1. Bottom-up:** farmers/cooperatives use low-friction routes to report planting, pests,
5 and yields, while extension personnel verify samples.

6 **2. Top-down:** DMIA produces ministry policy dashboards and customised
7 advisories (planting windows, pest alerts, price trends).

8 Logistics companies and lenders add anonymised performance metrics (loan
9 repayment, storage occupancy) to risk layers. Close the observation-analysis-action
10 loop to reduce climate/market signal-to-policy response time.

11 **5.7 Efficiency and Cybersecurity**

12

13 **1. Security:** measures include least-privilege access, penetration testing, geo-
14 redundant backups, and zero-trust architecture.

15 **2. Continuity:** incident runbooks, seasonal RTO/RPO targets, and model update
16 sandboxes.

17 **3. Quality:** structured data quality SLAs and provider scorecards; independent annual
18 method and result audits for credibility.

19

20 *Outcomes and Performance Metrics*

21

22

Table 1. Five-Year Targets (aligned to Section 6 implementation milestones)

Domain	Indicator	Baseline (2024)	Target (Y5)	Verification
Forecasting	Mean absolute age error (MAPE) for wheat yield	n/a	≤ 5%	<u>Backtesting reports</u>
Fiscal	Emergency import expenditure (real, USD)	High	−20%	MoF budget outturns
Producer Welfare	Avg. net farm income (selected cohorts)	Low/volatile	+30%	Panel surveys
Investment	Private capital mobilized (USD)	Minimal	\$20–25m	Deal-level tracking
Inclusion	Active smallholder users (unique)	<5k	50k+	Auth logs, surveys
Transparency	Public data portal usage (monthly)	Low	100k+ hits	Web analytics

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Table 1. Performance and Impact Indicators. This table presents the quantifiable results of the reform, focusing on forecasting accuracy, fiscal discipline, farmer welfare, investment, inclusion, and transparency. The indicators reveal a strategic transition from disjointed data and reactive expenditures to predictive analytics, financial responsibility, and inclusive digital growth.

Distributional safeguards: KPIs disaggregated by district, gender, farm size; “no-regret” corridors (mobile/SMS) to ensure low-bandwidth inclusion.

1 *Interoperability and External Alignment*

2
3 The DMIA is designed to plug into interested partners. Hand-in-Hand geospatial
4 services, the World Bank Agriculture Observatory, regional trade and customs
5 interfaces, and potential federal Iraq agriculture observatories. Alignment with SDG
6 2/9 and climate finance taxonomies (GCF/IFC) improves eligibility for concessional
7 funding.

8
9 *Implementation Dependencies*

10
11 Execution hinges on (i) the DAA’s legal mandate and ring-fenced funding; (ii)
12 rapid consolidation of priority datasets and weather stations; (iii) change management
13 embedded in extension services; and (iv) a staged release plan (pilots → scale), with
14 hard gates tied to the KPIs in 5.8. Section 6 details the sequencing, budgets,
15 procurement model, capacity plan, and risk register.

16
17
18 **Conclusion**

19
20 There was a transformation in the Kurdistan Region of Iraq (KRI) in its
21 agricultural governance policy, moving away from a reactive crisis management
22 strategy and towards a proactive strategy based on intelligence and with the
23 establishment of the Digital Market Intelligence Architecture (DMIA) and the Digital
24 Agriculture Authority (DAA). Data is an important tool for building resilience, for
25 transparency, and for economic foresight in governance – a seismic change that goes
26 beyond just technology. According to the study that has been conducted, KRI's
27 agricultural stability has been seriously affected by fragmented data systems as well
28 as institutional silos which make it prone to continual market and climate disruptions.
29 It helps the Kurdistan Regional Government (KRG) to coordinate agricultural policy
30 towards social equity, environmental stewardship and fiscal responsibility, through
31 inter-ministerial cooperation, predictive analytics and integrated data governance.

32 This architecture is strategically important and of normative value as well as technical
33 reform. This restores trust with government, private investors and rural producers,
34 reorients public decision-making credibility and brings together institutional
35 accountability. The system’s design is rooted in socio-technical transition theory and
36 adaptive governance, and it is responsive to political and economic challenges. This
37 reform would set KRI at the forefront for digital agricultural governance in fragile or
38 hybrid settings, subject to sustained political will, transparent governance and
39 inclusive participation in implementation. We hope that this presents practical
40 frameworks for subnational and developing areas trying to reclaim control of their
41 food systems using data-driven resilience. The DMIA and DAA have made
42 agricultural data an essential part of social inclusion by combining ethics, policy, and
43 technology.

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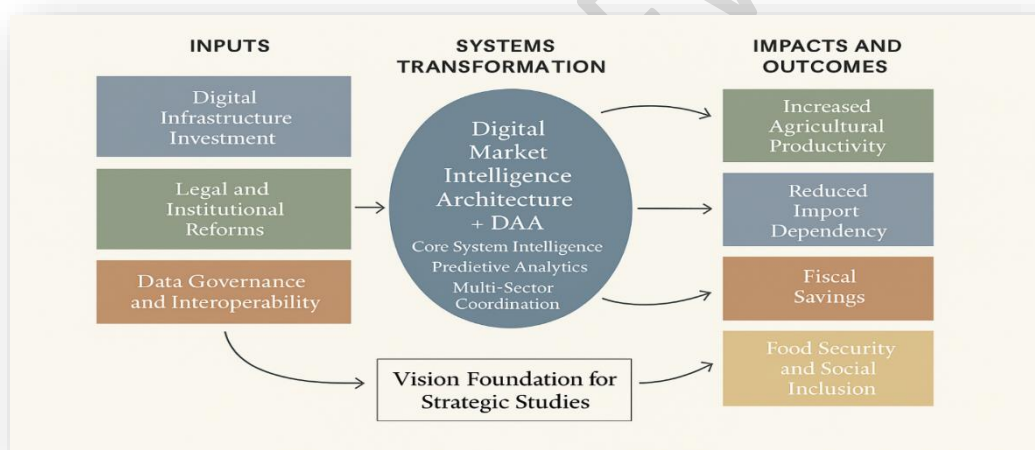
1 Recommendations and Implementation Roadmap

2 Overview

3
4
5 More than technology, the Kurdistan Region of Iraq (KRI) needs institutional
6 realignment, legal reform, and human capacity transformation to become a data-
7 driven agricultural economy. The present paper presents a comprehensive
8 implementation roadmap for the Digital Market Intelligence Architecture (DMIA)
9 and its institutional foundation, the Digital Agriculture Authority.

10 The roadmap balances political economy constraints with international best
11 practices, emphasizing sequencing, accountability, and realism. The five-year plan
12 has three phases: System Foundations, Integration and Expansion, and Consolidation
13 and Sustainability.

14
15 **Figure 9.** *Systems Transformation through the DMIA–DAA Nexus. The framework*
16 *demonstrates how strategic inputs—digital infrastructure investment, institutional*
17 *reform, and data governance catalyze systemic transformation through the DMIA*
18 *and DAA*



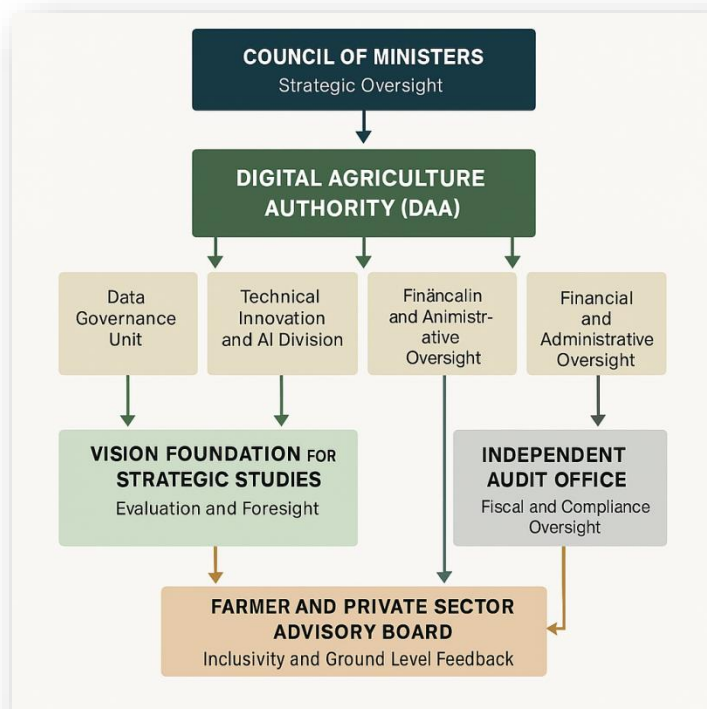
19 Strategic Justification

20
21
22 **The DMIA-DAA system deals with three key policy goals:**

- 23 1. Food security and fiscal stability require a decrease in reliance on emergency
24 imports and an improvement in the allocation of subsidies.
- 25 2. Market transparency and market inclusion empower smallholders with fair
26 sharing about prices, meteorological, and demand information.
- 27 3. Predictability and evidence are necessary for investor confidence in
28 agriculture (both domestic and foreign).

29
30 These align to KRI's Development Vision 2030, Iraq's National Agriculture
31 Policy Framework, and SDGs 2, 9, and 13 (Sustainable Development Goals).
32

1 **Figure 10.** *The DAA is under the Council of Ministers' strategic direction and*
 2 *supported by data governance, innovation, and administrative oversight divisions*



3
4 *Guiding Implementation Principles*

5
6 Implementation follows six key principles:

- 7
8 1. Phased Realism starts with high-value datasets and quick wins to build
9 capacity.
10 2. Institutional anchoring gives technical functions legal permanence.
11 3. Interoperability by Design prevents parallel donor systems and enforces data
12 standards early.
13 4. Banks, telecoms, and Agri-tech startups co-create in public-private co-
14 production.
15 5. Transparency and Trust show early data products' value and attract users.
16 6. Fiscal Prudence combines public funding with cost-sharing and donor
17 catalytic finance.

18
19 *Phase I: System Foundations (Year 1–2)*

20
21 **Objective:** Establish the legal, institutional, and technical groundwork for DMIA and
22 DAA.

23 **A. Legal and Institutional Framework**

- 24 1. Formulate and implement the KRI Digital Agriculture Law, outlining.

- 1 a. The DAA mandate, the composition of the board, and the established lines of
2 accountability.
3 b. Obligations regarding data sharing for governmental ministries and private entities.
4 c. Guidelines concerning data privacy, consent, and security protocols.

- 5
6 2. Form the DAA Board in conjunction with the Executive Secretariat.
7 3. Develop data-sharing agreements with the pertinent ministries: Agriculture, Trade,
8 Finance, and Planning.

9 **B. Data Infrastructure and Priority Datasets**

- 10 1. Complete a data inventory audit mapping all agricultural, climate, and market
11 data repositories in the region.
12 2. Establish the centralized data catalog and metadata registry according to ISO
13 19115 standards.
14 3. Deploy 10 automated weather stations in under-monitored districts
15 (Sulaymaniyah, Halabja).
16 4. Set up a cloud infrastructure with secure data replication in Erbil and Duhok.

17 18 **C. Quick-Win Applications.**

- 19 1. Deploy Agri-Dashboard Beta to include all of:
20 a) Production statistics for wheat and horticulture.
21 a) Monitoring monthly prices from major wholesale markets
22 b) Early warnings of drought monitoring.
23
24 2. Pilot SMS Advisory Service for 1,000 farmers in cooperation with telecom
25 operators.
26
27 3. Provide training to 40 government analysts in geospatial analysis and data
28 governance.

29 **D. Financial Assistance and Strategic Partnerships**

- 30 1. Obtain preliminary financing via a Multi-Donor Trust Fund.
31 2. Allocate USD 3.5 million for infrastructure development, legal draughting, and
32 capacity-building initiatives.
33 3. Obtain in-kind donations from universities (data science programs) and telecoms
34 (SMS gateway services).
35

36 **E. Expected Outputs**

37
38 **Table 2.** *This table delineates the significant institutional milestones: the*
39 *implementation of legal frameworks, the formation of the DAA, and the rollout of*
40 *digital tools aimed at forecasting and interacting with farmers*

Output	Indicator	Verification
Digital Agriculture Law enacted	Legal gazette publication	KRI Gazette
DAA established and staffed	20 technical staff hired	HR records
Beta dashboard lives	Web analytics	User logins
Farmer advisory pilot operational	1,000 users	SMS analytics

41
42

- 1 **Phase II: Integration and Development (Years 2–4)**
2 **Objective: Consolidate inter-ministerial datasets, augment analytical**
3 **capabilities, and broaden user interaction.**
- 4 **A. System Integration**
5 1. Transfer and standardize data from five primary ministries to the DMIA platform.
6 2. Develop interoperability connectors with:
7 a. Engaged partners Hand-in-Hand portal (for worldwide comparability).
8 b. Iraq Federal Agricultural Statistics Office (for national integration).
9 3. Establish a comprehensive farmer and cooperative registry, georeferenced and
10 integrated with the social registry system.
11
- 12 **B. Predictive and Analytical Components**
13 1. Implement AI-driven yield prediction models utilizing NDVI and rainfall data.
14 2. Create a 'Data for All' Fellowship Program to link DAA data labs with local
15 colleges.
16 2. Develop analytical methods to forecast market demand by leveraging historical
17 price elasticities and consumption patterns.
18 3. Create a system to model agricultural fiscal risks that connects the probabilities of
19 crop failure to their financial impacts.
20
- 20 **C. Merging the Financial Ecosystem with the Private Sector**
21 1. Develop a comprehensive investor intelligence gateway that provides:
22 a. Market trends, availability of water resources, and maps for land use classification.
23 b. Investment scorecards modified to account for risk (IFC).
24 2. Partner with banks and microfinance groups to provide data-driven agricultural
25 financing solutions based on farmer registration scores.
26 3. A standard data API should be developed to help Agri-tech enterprises provide
27 additional services such as insurance, logistics, and traceability.
28
- 28 **D. Strategies of Transparency in Public**
29 1. Publish quarterly agricultural market bulletins with price, import, and production
30 summaries.
31 2. Create an open data portal (Kurdish, Arabic, and English) for non-sensitive
32 datasets.
33 3. Establish a Data for All Fellowship Program to connect DAA data labs with local
34 colleges.
35
- 36 **E. Combining Capacity and Governance**
37 1. Establish 60 DAA staff members with cybersecurity, GIS, and data engineering
38 knowledge.
39 2. Establish a Performance Accountability Framework (PAF) to ensure accurate
40 collection of data and timely response to its needs.
41 3. Use citizen scorecards and annual independent audits to ensure platform openness.
42
- 43 **F. Financing Requirements**
44

1 **Table 3.** *This table shows DMIA installation costs. KRI's USD 8 million budget*
 2 *includes public and donor financing for ownership and international participation.*
 3 *This allocation promotes fiscal responsibility and sustainability through*
 4 *transparency, capacity building, and durable data systems*

Category	Estimated Cost (USD)	Funding Source
Data integration & analytics	4.2 million	Multi-donor fund + KRI budget
Farmer registry & API infrastructure	2.1 million	KRI + IFC/World Bank
Capacity development & fellowships	1.0 million	EU/UNDP
Transparency & communication tools	0.7 million	Donor grants

5
6

7 **G. Expected Outputs**

8

9 **Table 4.** *This table presents the performance indicators related to the second phase*
 10 *of technical consolidation and intergovernmental integration. Functional data*
 11 *exchange, AI forecasting, and investment platforms support the development of*
 12 *digitally coordinated agricultural intelligence*

Output	Indicator	Verification
Inter-ministerial data exchange functional	5 ministries connected	DAA logs
Farmer registry operational	100,000 records	Registry audit
AI yield forecasting deployed	±5% accuracy	Backtesting reports
Investor portal launched	50 registered users	Usage statistics

13
14

15 *Phase III: Consolidation and Sustainability (Years 4–5)*

16

17 **Objective:** Institutionalize DMIA operations, secure fiscal sustainability, and
 18 mainstream predictive governance.

19

20 **A. Consolidation of Institutions**

21

1, Designate DAA as a permanent statutory entity with an independent budget.

22

2. Implement data interoperability standards via ministerial directives.

23

3. Establish compliance-oriented financial incentives for ministries to disseminate data.

24

25

26 **B. Economic Feasibility**

27

1. Implement tiered subscription services: a) Offer complimentary public dashboards for basic data access.

28

2. Advanced analytics for financial institutions, traders, and insurance firms (cost recovery).

29

Obtain annual core funding of USD 2.5 million under KRI's Medium-Term Expenditure Framework.

30

3. Create an innovation fund to finance private-sector initiatives employing DMIA data.

31

32

33 **C. Prevailing Policy**

34

1. Integrate DMIA analytics into the development of the annual agricultural budget and import policy decisions.

35

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- 1 2. Designate the Market Intelligence Report as a cabinet reference document.
- 2 3. Integrate DAA outcomes with national Sustainable Development Goals and
- 3 climate adaptation reporting.

4 **D. Regional diplomacy and collaboration**

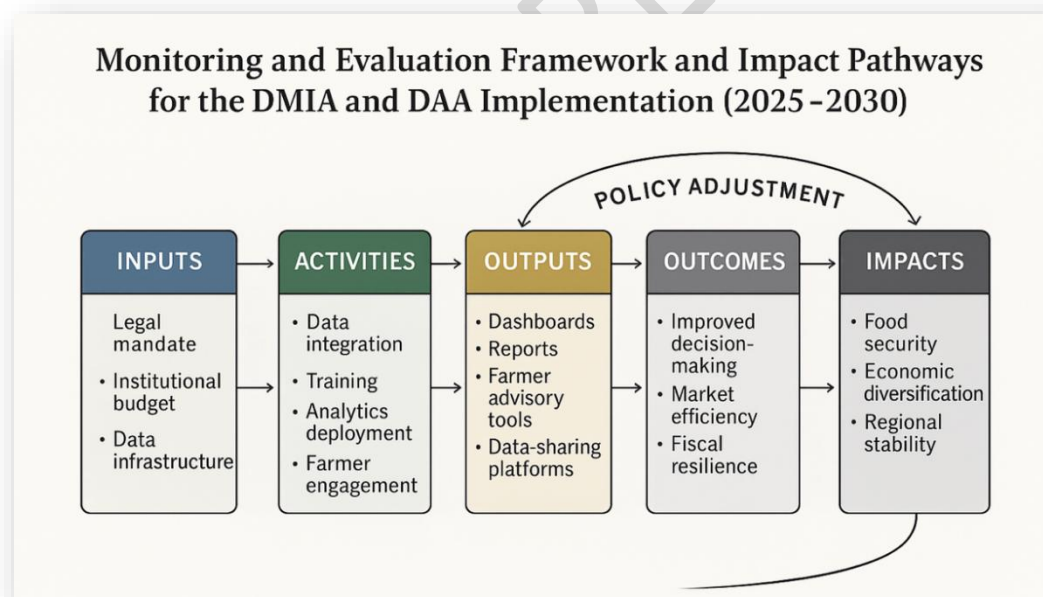
- 5 1. Collaborate with Turkey, Iran, and the Federal Government of Iraq to exchange
- 6 data for cross-border business analysis.
- 7 2. Designate KRI as a regional centre for food market intelligence and resilience
- 8 strategy development.

10 **E. Performance Review and Evaluation**

- 11 1. Conduct a five-year independent evaluation (coordinated by Interested partners and
- 12 Vision Foundation for Strategic Studies).
- 13 2. Assess fiscal savings, yield stability, and private investment flows.
- 14 3. With the permission of the partners, publish open evaluation results and host a
- 15 regional policy symposium.

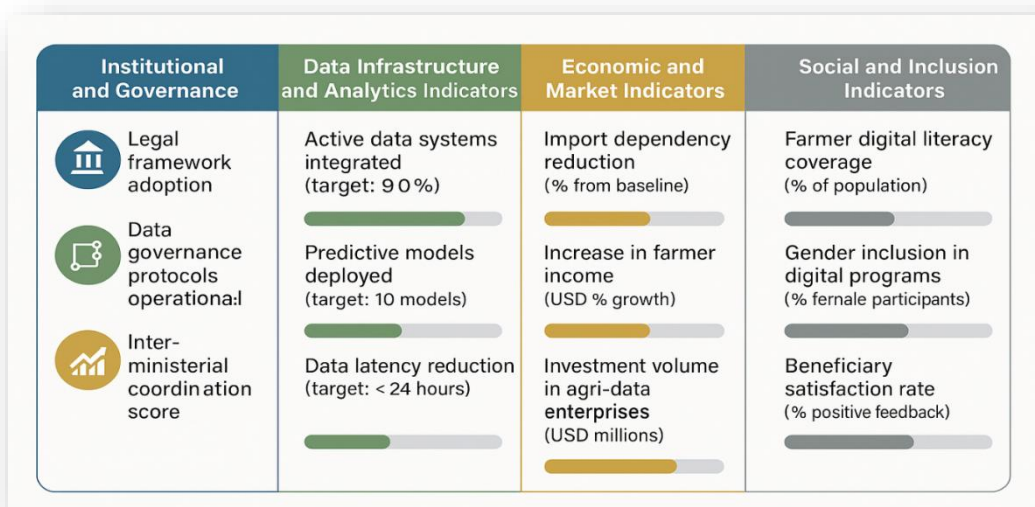
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17 **Figure 11.** *Monitoring and Evaluation Framework (2025–2030). This framework*
 18 *connects institutional inputs and operations with measurable outcomes and long-*
 19 *term impacts*



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1 **Figure 12.** *Combined performance and impact. This illustration encompasses social,*
 2 *economic, data-driven, and institutional dimensions*



3
 4 *Risk Assessment and Mitigation*

5
 6 **Table 5.** *Mitigation and Risk Framework. This table outlines the anticipated*
 7 *governance, fiscal, and technical risks while also detailing flexible mitigation*
 8 *strategies*

Risk	Description	Mitigation Strategy
Political resistance	Data transparency may face pushback from entrenched interests	Build coalitions; phase transparency; ensure early elite buy-in through advisory boards
Data reliability	Inconsistent reporting and outdated surveys	Use satellite and automated sensors; enforce validation routines
Fiscal volatility	Budget constraints may delay rollout	Blend financing with donors and cost recovery
Digital exclusion	Farmers without smartphones risk marginalization	Deploy SMS/USSD channels; training through cooperatives
Cybersecurity threats	Sensitive data vulnerable to breach	Zero-trust architecture; redundancy; periodic audits
Institutional turnover	Staff changes disrupt continuity	Fixed-term contracts, protected technical pay scales

9
 10
 11 *Implementation Timeline Overview*

12
 13 **Table 6.** *This table outlines the transformation process in three distinct phases: initial*
 14 *setup, systemic integration, and institutional consolidation*

Phase	Key Milestones	Timeframe
I. Foundations	DAA established; legal framework enacted; pilot dashboard launched	Year 1–2
II. Integration & Expansion	Inter-ministerial data integration; predictive modules operational	Year 2–4
III. Consolidation & Sustainability	Full institutionalization and regional interoperability	Year 4–5

1 *Cross-Cutting Recommendations*

2

3 Capacity Development

- 4 1. Establish a Digital Agriculture Authority in partnership with local universities and
5 interested partners for continuous upskilling.
6 2. Develop certification tracks in GIS, machine learning, and Agri-economics.
7 3. Implement “data stewardship” roles at each ministry to collaborate with the DAA.

8

9 Gender and Inclusion

- 10 1. Prioritize data gathering and digital literacy initiatives for women farmers and
11 youth cooperatives.
12 2. Verify all of the DMIA data reporting is disaggregated by gender.
13 3. Collaborate with NGOs in developing training and financing for female-led Agri-
14 enterprises.

15

16

17 Environmental Sustainability

- 18 1. Utilise DMIA data to inform climate adaptation strategies and water management
19 plans.
20 2. Oversee soil degradation and carbon capture through satellite imaging.
21 3. Ensure compliance with Iraq's Paris Agreement NDC.

22

23 Strategic Communications

- 24 1. Implement a public visibility campaign: “Data for Prosperity in Agriculture.”
25 2. Publish bilingual quarterly bulletins to sustain engagement with farmers and
26 investors.
27 3. Build a brand identity for DAA emphasizing transparency, innovation, and trust.

28

29 *Role of Vision Foundation for Strategic Studies*

30

31 VFSS will provide knowledge and evaluation during DMIA implementation.
32 Roles include:

33

- 34 1. Policy Research and Impact Evaluation: Independent assessments of DMIA
35 productivity, budget management, and equality.
36 2. Strategic Foresight: Using scenario planning and modeling to anticipate
37 geopolitical and climate-related disruptions to KRI's agri-food system.
38 3. Capacity Building: Data-driven governance executive training for policymakers
39 and DAA officials.
40 4. Regional Thought Leadership: annual “Digital Resilience in Agriculture” study
41 and regional symposia to establish KRI as a Middle Eastern digital innovation leader.
42 Critical and strategic tasks of VFSS remain DMIA evidence-based, politically
43 credible, and regionally influential.

44

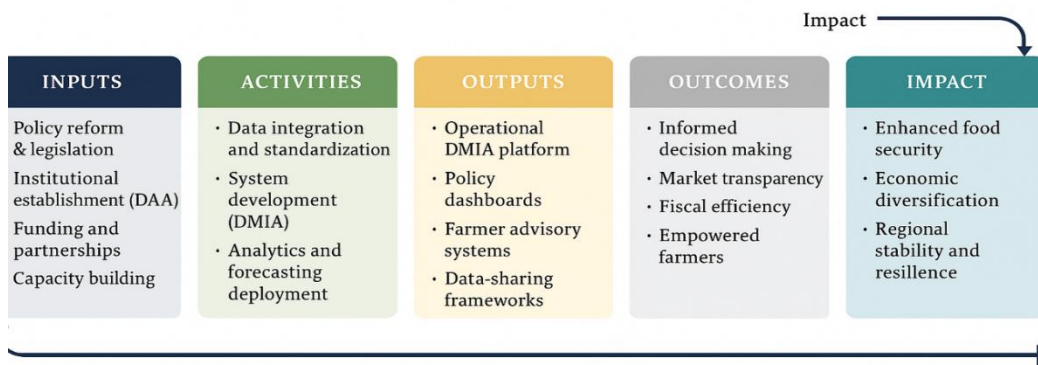
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1 *Long-Term Impact*

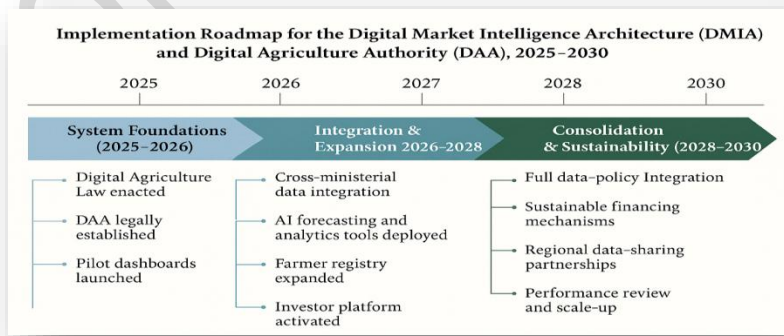
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3 DMIA-DAA deployment by 2030 success to be set, should:

- 4
5 1. By improving productivity and decreased post-harvest losses, agricultural GDP is
6 increased by 25%.
7 2. A 20% decrease in emergency imports has stabilized the fiscal balance of KRI.
8 3. A typical increase of 30–40% in farmer income that helps reduce the rural–urban
9 divide.
10 4. Agribusiness is built around data–driven growth, and has seen significant
11 investments from the global private sector and from domestic private sectors.
12 5. Predictive early warning systems help overcome drought and pricing challenges
13 and mitigate food security vulnerabilities.

14
15 **Figure 13.** *This framework categorizes inputs, evaluations, and outcomes.*
16 *Enhancing agricultural modernization and ensuring regional stability necessitate*
17 *improved decision-making processes and financial management. The interplay*
18 *between data-driven applications, digital infrastructure, and institutional expertise is*
19 *critical*



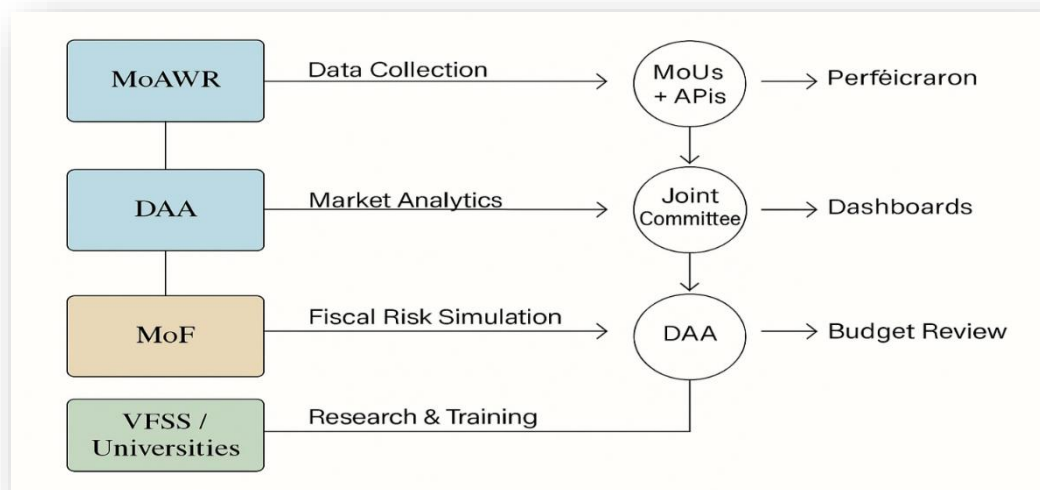
20
21
22 **Figure 14.** *This concept merges organizational capability, digital infrastructure, and*
23 *data-centric solutions to highlight the importance of informed decision-making and*
24 *financial efficiency in the modernization of agriculture and the stability of regions*



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1

2 **Figure 15.** Figure shows Ministry of Agriculture and Water Resources, Ministry of
 3 Finance, Digital Agriculture Authority, and academic institutions shared governance.
 4 Data-sharing protocols, fiscal simulations, and joint committees strengthen financial
 5 management, analytical coherence, and evidence-based policymaking



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ONLY FOR A

1 **Abbreviation List**

Abbreviation	Full Term
AI	Artificial Intelligence
API	Application Programming Interface
ATA	Agricultural Transformation Agency (Ethiopia)
DAA	Digital Agriculture Authority
DCAT	Data Catalog Vocabulary (Metadata Standard)
DMIA	Digital Market Intelligence Architecture
ETL	Extract, Transform, and Load
FAO	Food and Agriculture Organization of the United Nations
FAOSTAT	FAO Statistical Database
GCF	Green Climate Fund
GFSI	Global Food Security Index
GIS	Geographic Information System
GS1	Global Standards One (Product Identification System)
IFC	International Finance Corporation
IFPRI	International Food Policy Research Institute
IMF	International Monetary Fund
IPCC	Intergovernmental Panel on Climate Change
ISO	International Organization for Standardization
KRI	Kurdistan Regional Government
KRI	Kurdistan Region of Iraq
MAPE	Mean Absolute Percentage Error
MEL	Monitoring, Evaluation, and Learning
MoAWR	Ministry of Agriculture and Water Resources (KRI)
MoF	Ministry of Finance (KRI)
NDVI	Normalized Difference Vegetation Index
NDC	Nationally Determined Contribution
OGC	Open Geospatial Consortium
PAF	Performance Accountability Framework
SDG	Sustainable Development Goal
SMS	Short Message Service
UNDP	United Nations Development Programme
USD	United States Dollar
VFSS	Vision Foundation for Strategic Studies
WFP	World Food Programme
WMO	World Meteorological Organization
WTO	World Trade Organization

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