Whatever happened to Italy?  
The Crisis of the Italian Pattern of Development in the Era of Globalization

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The paper presents a political economy approach, aimed at achieving a better understanding of macro social change, with special reference to the case of contemporary Italy. The political economy framework outlined in the paper stresses the systemic nature of societal processes, starting from the changes occurring in economic activities, the division of labor, and class and regional forces in the aftermath of World War II. In this context, the public sector and, in particular, the class of political entrepreneurs and mediators has played a key role in the rise and the incipient demise of the Italian pattern of development. Finally, as far as the cultural sphere is concerned, the model outlined here focuses on religion and mass media as other relevant factors in a success story, which is now turning into decline.

Keywords: Crisis, Globalization, Italy, Social change.

Introduction

In recent years, a growing awareness of an "Italian crisis" – viewed not just as a matter of business cycle, but as a systemic issue involving every dimension of national life – has spread both in the public opinion and in different communities of social scientists. Although the books on this topic date back to the late 1970s (see for instance Graziano and Tarrow 1979), the public debate on the Italian crisis became generalized in the late 1990s. Since then, the scholarly literature on the issue has been increasing, with growing number of historians, economists and social scientists taking part in this debate. A recurrent argument by many scholars is that the Italian crisis is not simply determined by the recent changes in the world economy – globalization and financialization (although it is certainly dependent on these) (see for instance Schiavone 1998, Ruffolo 2009, Gallino 2006).

The purpose of this paper is to investigate the economic, social and cultural changes that have turned the Italian model of development into a story of economic decline, social fragmentation and political Bonapartism, as it can be described these days. In order to explain such societal change, I employ a political economy approach, that will include the domains of economy and politics in a single framework, and to show the underlying configuration of material interests and dynamics of power that allow us to understand the behavior of the social actors (Staniland 1985, Mosco 2009: 1-126).

This perspective is quite different from "orthodox", or "old", political

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economy, mostly based on historical materialism, in two important aspects. First, the concept of political class (Mosca 1994), as an actor promoting their own interests, because of their ability to control public resources, is important. My opinion is that the economic, social and cultural changes seem to have produced, since the 1970s and even more so since the 1990s, a growing separation between this political class and civil society, or the electoral body to whom this class makes formal reference. We are now facing a world in which strategic collective choices – such as reducing the public budget – are viewed as "inevitable" by almost all parties – "Europe" wants this, "the markets" want that, and "there is no alternative". Moreover, the direct and active participation of citizens has been replaced in part by media communication. The idea of parties (or party coalitions) selecting the political staff and organizing the social demands along different cleavage lines (Lipset and Rokkan 1967, Karvonen and Kuhnle 2001) is rapidly losing meaning (Crouch 2003). Rather, it is more like a group, or a network, of political mediators, variously related to different fractions of the business world and the professions, which from time to time assume the role of rulers and opposition, center-right and center-left, but basically defend the same interests and share the same worldview. This process is now at work in all countries and at a global level (Sklair 2001). In Italy, however, the split between the political class and the civil society has always been intertwined with others at stake in the social life of the country – particularly those between North and South (Mezzogiorno), capital and labor, autonomous and dependent workers, the public and private sector, the State and Church. Moreover, it increasingly and openly effects the political agenda of this same group, with the collusion of wide and important sectors of an entrepreneurial world, whose levels of collusion with the political class increases, despite the rhetoric of laissez faire.

Secondly, "superstructural" issues, such as the role of cultural institutions and trends in the process of social change, deserve attention. These issues refer to the role of religion – especially the Catholic Church – and the mass media in the social and political life of the country. Whilst there is no doubt about the great importance of the Catholic religion in Italy, it might be appropriate to say something about the role of mass media in a model of political economy whose purpose is to explain the development and decline of a social formation. In particular, as noted by Mosco (2009: 127-156), the growth and the commodification of the system of mass communication has substantially changed the role of communication itself in the production of (short-term) consensus and (long-term) hegemony of the privileged classes. This cultural sub-system has therefore suffered the same fate of the great religions – such as Catholicism – allies of political authority in trying to maintain the stability of the social order in their own interest.

An Italian pattern of development can be identified as an institutional setting aimed at combining the needs of capital accumulation with those of the social regulation of the economy and the political legitimacy of the system as a whole. Accordingly, this development model – partly drawing from the French regulation school (for an evaluation see Vitale 1998: 23-44) – can be
analytically distinguished in an accumulation regime, a mode of regulation and a system of legitimacy. With the help of past and recent literature on the "Italian case", the focus will be on the transformations occurring in each of these dimensions of the Italian social formation.

The Rise and Incipient Decline of the Italian Accumulation Regime

Today Italy is not a poor country. In the period since World War II, the Italian economic system has reached high levels of production and income, thus ensuring an enormous growth in the standard of living and in the quality of life. The international position of the country in the international division of labor has, therefore, provided considerable returns in terms of welfare – for example, in terms of life expectancy and health status of the population, even if with persistent social inequalities (Sabbadini 2012). This also explains why, in the aftermath of World War II, Italy has been transformed from a country of emigration to one of immigration (Pugliese 2006). Nevertheless, the Italian model of development, partly shared by other Southern European countries (Sapelli 1996, Maddaloni 2008), has some rather unusual features.

First, until the 1970s the State, namely the political class of government, made up for the scarcity of large private enterprises through the development of a State-owned industrial network (partecipazioni statali). However, the entrepreneurial class succeeded in pursuing their interests in the core sectors of the economy. For example, the State promoted a wave of investments in transport infrastructure which, between the 1950s and the 1970s, fostered car ownership at the expense of public transport, thus widening the market for these industries.

Secondly, the development of modern industry occurred in a context marked by the primacy of family capitalism (a model followed even by the largest private industry). Family capitalism fosters small business and hides the social and environmental costs of production (Maddaloni 2000), with a widespread use of the informal economy and irregular work, or – in the industry of construction – illegal building activities in large part of the territory, especially in the South (Pizzorno 1980).

When this was not sufficient, particularly in the sectors exposed to international competition, the political class of government acted with policies of currency devaluation, which often imported inflation at the expense of employees’ incomes, but also restored the necessary competitiveness of Italian business.

Thus, until the 1970s, there was a widespread political tolerance for

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1If we look at the years between the 1940s and the 1970s, it could be reasonable to distinguish between the political class of government and that in opposition, which in those years was excluded/auto-excluded by the national government because of its proclaimed antisystem ideological vocation. In addition, between the 1940s and the 1970s political participation was a mass phenomenon in Italy like in many other (capitalist democratic) advanced societies (Crouch 2003). These phenomena apparently prevented the political class to merge into a single block of interests separate from civil society.
irregular behavior of entrepreneurs, and a national monetary policy based on
devaluation and inflation. In addition, there was a decentralization of
production outside Northwestern Italy, and accumulation of capital and
entrepreneurial skills in the framework of family capitalism. These factors can
explain the development of small business, which since the 1960s have spread
in the regions of the North East and the Centre (Bagnasco 1977: 113-212).

In some sectors, however, Italian business gained a leading position. This
is especially true for the food industry, for textiles, clothing and footwear, for
some branches of the mechanical industry, and for the tourism sector. These
economic sectors were therefore known as the Made in Italy, which is still
today reputed as a special mark of quality (Bertoli and Resciniti 2012).

Finally, the so-called Italian "economic miracle" was also favored by the
expansion of the internal market. This occurred because of changes in the
structure of employment, as the Italian labor force moved from agriculture to
industry and services. This also compensated for the negative effects of
inflation on wages and salaries.

An important component of this process was the growth of the middle
classes, and above all of public employment. The latter, occurring with a
similar pace in the whole country, resulted in a greater role of public
institutions as employers in the South. The growth in public employment, the
expansion of capital expenditure in the public industry, the incentives granted
to private investment in Southern Italy, and the policy of public works and
infrastructure were the key factors of structural change in the Southern
economy. Unlike what happened in other regions of the country, in fact, in the
latter the development of small business was – and still is – narrower and
frailer, and, therefore, more dependent on public resources (Bagnasco 1977:

The Italian regime of accumulation was based on several imbalances,
which were more serious in Southern Italy (Barbagallo 1994). The presence of
medium enterprises was weak, caught as it was between the State-owned or
variously subsidized and protected large companies and the proliferation of
small industries, craft workshops and self-employment in the service sector. In
turn, the success of small business was largely due to the policy of tolerance
against tax evasion, but also to non-compliance with the legislation on working
conditions, environmental protection, and urban development (Pizzorno 1980).
The fact that the fortunes of the entrepreneurs and the self-employed derived in
part from a-legal or illegal behavior, reduced incentives favoring trust and
honesty in business (Gerschenkron 1965), and made the emergence of "cartels"
and monopoly rents easier.

The consent of public servants was purchased at the price of
disorganization in public offices (Ginsborg 1998: 409-413). This seems to be
an effect of two main causes: recruitment and career benefits for the unskilled
but politically loyal, and collusion between the public employee unions and
political leaders in the distribution of positions and benefits (Ichino 2006). In
addition, a number of privileges relating to working conditions and social
security benefits differentiated public employees from private workers, with

Finally, the reduced ability of analysis and intervention of the central and local governments, and the permeability of the political class of government to interest groups (Dente 1990), hindered the development of policies supporting the most advanced economic sectors and the regional and social cohesion. This inability has gradually pushed the country into a secondary position in the international division of labor (Gallino 2003), and has prevented the reduction of territorial imbalances, the widest in Europe today.

Nevertheless, the pattern in question worked. Italy largely took advantage of the global economic recovery after World War II, and since the 1970s has entered the exclusive club of the world’s richest nations.

From the late 1960s and early 1990s, the regime of accumulation I have briefly outlined here has been losing its constitutive elements. The achievement of full employment in the late 1960s led to widespread unrest, which formed the social base of terrorist groups active in Italy until the 1980s (Galli 1986, Lazar and Matard-Bonucci 2010). Furthermore, this widespread social unrest led to waves of trade unions micro disputes, particularly acute in the public sector and especially in State holdings (Ichino 2005). This resulted in a further boost to the decentralization of production, and after 1989 to the relocation towards Eastern Europe and emerging countries.

At the same time, this may have exacerbated the Italian bourgeoisie’s trend of avoiding the visibility ensured by the large sized firm and taking refuge in monopoly and rent seeking if possible. The growing constraints imposed on public budgets by the European integration process fostered a crisis in the system of public-owned enterprises – the sector most affected also by the growth of labor unrest in the 1970s --, whose role as a propeller of regional cohesion and economic innovation could no longer be maintained. The economic recovery in the 1980s allowed the Italian political and economic establishment to go ahead without large adjustments for some time – as Bettino Craxi, a major politician in the 1980s, used to say, "... and the ship goes! " (Ginsborg 1998: 257-337). Nevertheless, in the early 1990s the change was inevitable, with the adhesion to the process leading to the European Monetary Union, the end of the season of competitive devaluations and the launch of a strict fiscal policy, preventing the growth of employment in the public sector and producing the privatization of most of the State holdings. Moreover, economic globalization produced further problems to Italian small business, especially in terms of competition on the prices from the emerging economies. Maybe the idea of a substantial disappearance of industry in Italy (Gallino 2003) is excessive, especially when referring to medium-sized and small business, and to the Made in Italy, but there is no doubt that the Italian regime of accumulation was fairly disrupted by these changes. Since the early the 90s, Italy has always had the lowest economic growth rates in the European Union.

In this context, marked by the ongoing inability of the State to support the recovery of the Italian economy, the response of most of the business system to the challenges of an increasingly fierce international competition can be
likened to the move of castling in the chess game.

In a territorial perspective, it is no longer viable to support the Southern economy. Therefore, the castling takes the form of a conversion to the ideology of territorial discrimination, with a growing redistribution of resources to the benefit of the more developed regions (Maddaloni 2009, Viesti 2009). The latter host the (numerically and politically) most important part of the professional and entrepreneurial world; moreover, these regions elect the majority of the members of the national political class (MPs, political leaders, etc.). Another aspect of this move is the push for flexibility in the use of the workforce to regain global competitiveness on the side of labor costs – despite its having counterproductive effects, in terms of depression of the domestic market, growth of job and life insecurity (Toscano 2007), and stagnation in labor productivity (Mania 2013, see also Ciccarone and Saltari 2015). Thirdly, there is a gradual restructuring of the fiscal policy in a regressive direction – lower taxes on private wealth and luxury consumption, higher taxes on work income and ordinary consumption (Eurostat 2014). Pressures to privatization are equally important. This is what happens in the field of public industry, including the public utilities, from highways to public transport, from garbage collection to aqueducts. This happens also in social services, with the help of the rhetoric of federalism, the New Public Management and subsidiarity. In this way, the castling move results in the acquisition of monopoly rents in the public sector, thanks to privileged relations with the political class. The latter, therefore, regains the centrality seemingly lost with the disappearance of state holdings and the growing restrictions on the deficit growth.

The last element of the castling move is the endless reforms of the legal system and judicial procedures, which seem to occupy a significant portion of the working time both of the government and the Parliament (Openpolis Organization 2011). The Italian national political class largely neglects the issues of civil justice, which affect the ordinary citizens and economic actors, i.e. those not guaranteed by the means of a "special relationship" with politicians, public managers or criminal enterprises. Instead, it turns its attention to reforming the law and criminal procedure, and the relationship between the order of judiciary and executive power. In this political climate, the protection of the politician investigated, sometimes sentenced, by means of his / her re-election or "recycling" to another public agency – where he / she

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2 The last financial programming document approved by the Italian government (September 2015) makes no substantial reference to the development of the Southern regions (source: A Pitoni, G Velardi, Mezzogiorno, nota di aggiornamento al Def: Così Renzi ha dimenticato il Sud. Retrieved from [http://bit.ly/1g7Vt5X](http://bit.ly/1g7Vt5X). [Accessed September 26, 2015]). This happens only a few weeks after an independent research center on the South reported that, since 2000, the growth performance of the Southern regions has been the worst in the European Union (SVIMEZ 2015).

3 The process of reform of the labor market, which started in the 1980s, recently has come to a turning point with the law No. 183 of 2014, known as "the Jobs Act", whose effects remain controversial. Like in other countries, the whole process is driven by the (empirically ineffective) idea that labor flexibility is the key to full employment and a rapid economic growth (Maddaloni 1998, 2004, Pini and Leonardi, 2015).
can continue to spend his / her capital of licit and illicit relationships – seems to be a standard practice for the Italian political class (Vannucci 2012, 2013). Moreover, this protects the collusion between the political class and a large part of the Italian bourgeoisie (Mania 2013), which, under the name of "civil society", more and more frequently takes on the direct management of political offices, thus creating a symbiosis between these groups. Not surprisingly, the "conflict of interests" – or the "clan rule" (McCarthy 1995: 167-191) – becomes an increasingly common feature of the relationship between the political class and the business world, intrinsically inherent to the process of accumulation of wealth in which these strata are involved today.

The Rise and Incipient Decline of the Italian Mode of Regulation

The second postwar period was also a time of great mobility for Italian families. There was geographical mobility, especially from the South to the North-Centre, and a process of urbanization in the whole country. There was also social mobility, because of the changes in the structure of employment, induced by industrial and tertiary growth. Although often mobility has been "short-range" (Schizzerotto 2002), the association among this phenomena, the overall income growth and processes of economic and social modernization produced a widespread perception of material and civilian progress – a perception fueled by the access to the world of mass consumption and, in some social strata, even of luxury consumption. Moreover, this also produced the expectation that the Italian standard of living would have continued to grow, following the general modernization and development of the society.

Since the 1970s, there was a gradual slowdown of these processes, in Italy as well as in other advanced, "post-industrial" societies. The feeling of being part of the "marching column" (Hirsch 1977) towards new goals gave way, in an ever wider strata, to a revolution of diminishing expectations (Lasch 1979), and the metaphor of the march towards a better future for everyone gave way to that of the "stalling of the social elevator" (Nicoletta 2013). It is true that, since the 1990s, there was a resumption of the internal mobility of the population, but this is due to the negative conditions in which the Southern Italian economy has fallen due to the decline in public investment and the growth of unemployment in these regions (Bubbico et al. 2013, Bonifazi 2013). It is also true that, since the 1990s, there has been a general increase of employment rates in the whole country, but this in turn is due to the so-called "atypical jobs" (see above, section 1). In fact, labor flexibility was, and still is, greatly encouraged by an economic policy inspired by the neoliberal ideological belief that the lack of development derived from the "rigidity" of

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4 The Italian Parliament has recently (2012 and 2015) adopted two anti-corruption laws, but the effects of these policies are highly controversial.
5 This also happened in the Southern part of the country. The parallel growth of employment and unemployment is a phenomenon induced by the increase in the activity rate of the population.
the labor market. Therefore, this development has little impact on the stability of employment and income levels (CNEL 2014), particularly for young people and the southern regions – to the point that the whole country is now facing a growing flux of emigration, involving people of every social and educational condition (Santoro 2015).

Since the 1990s, then, the cake is no longer growing and larger and larger shares of it are going to profits and rents for the benefit of a minority. What happens, then to young Italians who are experiencing the closing, or the reduction, of the channels of economic success and social mobility? They seek a new path of inclusion through the so-called "personal capitalism" (Bonomi and Rullani 2005). At a lower level in the social hierarchy, the path is defined by the "self-employment of the second generation" (Bologna and Fumagalli 1997). At the lowest level, they have no choice but to take refuge into "the art of getting by" (mainly in the Southern regions).

The spread of these figures, especially those of the self-employed and semi-autonomous worker, makes the distinction between the autonomous and dependent work elusive. Many hybrid forms emerge, sometimes sharing the opportunities, more often the risks arising from business, or from changes in local governments (the main source of non-standard employment is the public administration), or the favor of the politician or the official who has control over the activity.

Furthermore, these social figures are not easily suitable to recruitment and organization by the trade unions. Indeed, they seem to be caught among the desire to emulate those who are "above"; conflicting relationships with those who perform similar or identical tasks, but as fully guaranteed workers; and the fear of falling into unemployment. This social layer thus joins those of the employees and adjutants in small businesses and the irregular and / or occasional workers – the segments traditionally unsecured (Paci 1982, 1992) – to form an even wider area of workers which are unrelated to the ever-declining (Crouch 2012) Fordist model of industrial relations, and, in addition, poorly protected by the Italian welfare system. The latter passed through a general process of reform, which intensified during the '90 (Pugliese 2004), and a further acceleration in recent years. However, the whole process can be described as a case of retrenchment without recalibration, with no substantial correction of its traditional imbalances. Therefore, today an ever-larger part of the Italian population – including migrants, and particularly in the South – seems to be scarcely protected (Ascolin and Pavolini 2012).

As regards to the guaranteed layers, the decline of the Italian regime of accumulation is not devoid of effects on them too. The growing constraints on public spending reduce the benefits related to the status of civil servant. The retrenchment of State holdings, the relocation abroad of part of the industrial apparatus and the poor foreign investment flows – because of diseconomies imposed by public inefficiency, commercial dishonesty, and the spread of criminal entrepreneurship in several regions – result in a growing pressure on working and wage conditions of employees and workers in the private sector. This is especially true for the season of the "expansive austerity", triggered by
the 2007-2009 crisis (Ciccarone and Saltari 2015).

Finally, as far as traditional self-employed workers are concerned, the competition unleashed by globalization of agricultural markets is worsening the working conditions and the income of farmers, while deregulation in retail is producing negative effects in the small retail trade. In addition, a more severe fiscal policy (for instance, on the side of the pension system) is reducing the work incomes of many autonomous workers, including the younger professionals. Therefore, while a part of the self-employed has continued to improve their standard of living, at least in relation to employees and the working class, another part faces growing risks of unemployment and impoverishment (Ranci 2012). This results in the appearance of an anti-civic attitude (Colloca 2015), not only towards the political class, but also towards other categories. Moreover, this disputing attitude is nourished by the regional imbalances, and – more recently – also by international migration and the presence of foreigners in the labor market, housing market and social services.

In this context, marked by growing social tensions, the political class, no longer divided into two opposing fractions as it was in the heydays of the Italian pattern of development, seems to acquire higher degrees of freedom. It is true that in no other developed country the party system has experienced a collapse similar to that in Italy between 1992 and 1994 (Bull 2012). Nevertheless, the vanishing of "modern" mass parties quickly gave rise to the emergence of a political class, la casta (Ciliberto 2015), which seems to hide behind every changing party name. This major change starts from the crisis of antisystemic ideologies and movements. The systemic alternative to democratic capitalism given by the "socialist bloc" on an international level, and the Communist Party in domestic politics, disappeared in the ’80, and this seems to have had two major effects on the Italian social and political dynamics.

On the one hand, the social forces previously oriented towards collective action flow in two directions. The first lies in the move from a widespread interest in collective mobility to an even wider and stronger interest in individual mobility. Given the conditions of economic stagnation this results, especially in the South, in lower inhibitions towards a growing subordinate inclusion in national and local structures of power (clientelism, corruption, indirect or direct participation in associations among politicians, businessmen, mafia criminals) (Maddaloni 1993, see also Ginsborg 1998: 338-401). The second lies in the transition from political participation to commitment in voluntary nonprofit associations. This process has occurred both in Southern Italy (Trigilia 1995), and (more intensely) in the Northern and Central regions of the country (Istat 1999). At the same time, the nonprofit sector also develops a growing internal complexity and increases, through the co-management of welfare policies, its links with the political system (Salvini 2012: 43-68).

On the other hand, this leads to a crisis in the recruitment and selection of the political class of opposition, which previously consisted of officials of the Communist Party or its flanking organizations (cooperatives, trade unions, 6 It is worth noting that a recent estimate of those involved in politics (lato sensu) calculates the number to be over a million, more than 5% of total employment (Bagnasco 2015).
cultural or leisure associations, etc.). The solution to this crisis was found in the opening towards the "civil society". However, this opening led to an increasing participation of entrepreneurs and professionals in the political arena (Maddaloni 2003) – the same layers from which the political class of government comes. Another source of recruitment and selection of the political staff is given by the officials of public agencies, which are used to present themselves as mediators between the interests affected by public policies. In the case of entrepreneurs or professionals "on loan to politics", the conflict of interest is realized through the private-public-private circuit (the economic power leads to political authority, which is used to increase the economic power). In the case of public officials, it consists in privileged access to administrative procedures and the benefits provided by public bodies. The result is a convergence in the views and the political agenda of the parties, which helps to explain the continuity in the path of institutional change, particularly with regard to welfare reform and fiscal policy, privatization and federalism, despite frequent changes in the government coalition. Journalistic inquiries (see, for instance, Stella and Rizzo 2007, Rizzo and Stella 2008) provide huge evidence of the convergence of the political class, at a national as well as local level, around a legislative or administrative practice that aims at increasing privileges and benefits for them\(^7\). Therefore, entrepreneurs and professionals have strong incentives to join this political class or to associate themselves with it, rather than face the challenge of competition and seek opportunities for economic success away from the rent ensured by political protection (Mania 2013).

Nevertheless, the Italian economic and social crisis is deepening. Job insecurity and unemployment increase, and the impoverishment of the working classes and the middle classes spreads, not only in the South (Secondulfo 2013). In addition, the awareness of being cut off from effective participation in social and political life of the country rises in many social strata, especially in those committed to addressing the challenges of innovation, competition and market globalization. The result was a new political earthquake in the general elections of 2013, with the sudden emergence of a new anti-systemic movement, the Movimento 5 Stelle (5 Star Movement)\(^8\). Not entirely framed in the usual logic of confrontation between right and left, the Movimento proposes innovative forms of political participation, especially involving young people (Biorcio and Natale 2013, Biorcio 2015b, Biorcio 2015a). The response of the political class to these pressures has twofold. There has been a change in leadership, from Silvio Berlusconi to the younger Matteo Renzi, a "leftist Berlusconi" (Bordignon, 2014). There has been also, more recently, a new attempt to institutional reform aimed at locking down the power of the political

\(^7\) Other journalistic inquiries (see for instance Livadiotti 2008) show that this collection of privileges and benefits has spread to the body of the (major) trade union officials, thus creating a substantial divergence of interest between them and the workers who they are supposed to represent.

\(^8\) The special nature of this movement can be highlighted by the meaning of the 5 stars of its name: public water, sustainable mobility, local development, Internet connectivity, environmental protection.
class and its allies, by reducing the possibility of electoral choice and placing parliamentary activity under government control. At present (October 2015), this attempt is still under way, and its outcome is uncertain.

Cultural Changes and the Role of Cultural Institutions in the Italian Decline

The last element explaining the rise and decline of the Italian development pattern after World War II relates to cultural changes. In this respect, it is possible to note, first, that the growth of material well-being was also followed by a significant increase in the levels of education. This change led to a widespread secularization (Sciolla 2015), which since the 1960s has involved religious practice and individual behavior, and since the 1980s seem to have had a role in the crisis of secular ideologies which have conveyed social inclusion and political participation of the masses. These processes, however, occur in a context marked by a persistent cultural backwardness in relation to European countries with a similar level of development (De Mauro, 2004). A backwardness that is not yet completely erased, because of the weakness that the entrepreneurial class and the public institutions show in supporting the labor demand for high qualification jobs, the only factor that could effectively foster individual commitment in education and training (Sciolla 2012).

A large part of the Italian entrepreneurial world tries to protect itself from the competition through collusion or osmosis with the political class, and therefore they need more "public relations" than high quality work. Another part of it faces the challenges of market competition trying more cost containment than research and development, particularly in technologically maturing sectors (this is true, in particular, for large part of the Made in Italy). In addition, the small size of businesses favors – in Italy more than in other advanced countries – the intergenerational transmission of the main entrepreneurial / managerial roles, rather than the use of professional skills and abilities unrelated to family capitalism (Bianco et al. 2012). Finally, as for the public sector, in the heydays of public employment, the recruitment and careers of the administrative and technical staff were affected by party membership and patronage, although in varying degrees this depended on places and areas of intervention. From 1993 onwards, instead, the employment policy in the public sector has been subject to restrictions, leading to a growing use of

9 In line with a long tradition of policy analysis, many scholars use the category of "populism" to describe every recent innovation in the Italian political arena – Berlusconi’s Forza Italia, Bossi’s Northern League, Renzi’s Democratic Party and, last but not least, the 5 Star Movement (see for instance Biorcio, 2015a). It is one thing, however, to adopt a populist rhetoric aiming to achieve a short-term electoral support, in order to preserve the privileges of the political class and the social forces close to it. Quite another is a continuous search for innovative forms of political participation and a systematic challenge to the claims of those who have the power. Perhaps this confusion highlights the difficulty of using frameworks inherited from the industrial / Fordist society to understand phenomena distinctive of a new era.
technical and administrative staff in a regime of labor flexibility and job precariousness. Therefore, young people especially are forced more and more often to choose whether to stay and be part of the so-called "1000 Euros generation", or to emigrate in order to enhance their abilities and professional skills.10

In this context, it is possible to understand the persistence of the familism in Italian society as an orientation to the action that pursues individual well-being through the mobilization of kinship networks. The Italian development after World War II resulted in a deep change in the relationship between the individual and his kinship network. If, in the past, the needs of reproduction of the latter prevailed on individual expectations, since the 70s there has been a sharp turnaround, even in an underdeveloped region as Calabria (Piselli 1981). The family is now at the service of its members, helping them in the search for employment opportunities, a home, or care services (Bagnasco 1996: 53-60, Saraceno 2015: 399-421).

The Italian political class has used this trend to their advantage in order to "recalibrate" social and educational policies. Italian political entrepreneurs have always used familism in the making of a rhetoric of family values that should be protected from the interference of the State (Ginsborg 1989: 233-237). By doing this, they achieve a saving on the costs of the welfare system, at the expense of families and solidarity networks. Moreover, they show themselves as close to the vision of the family – and the woman –, which is defended by the religious authorities (Saraceno 2003). The result has been a sort of "coming back to traditionalism" in the midst of secularization (Sciolla 2015: 256-266), affecting both the cultural dimension and the practice of gender and family relationships.

Besides, the familistic torsion of social relationships weakens the spread of the beliefs and practices of a modern civic culture. On the one hand, and in a more general sense, this reduces the collective pressure to conform to the norms and cultural values and social solidarity and increases the convenience to behave selfishly (the so-called amoral familism: Banfield 1976, Tullio-Altan 2000). On the other hand, and with reference to the relationship between politicians and civil society, this seems to further weaken the sense of responsibility of the first towards the second.

The spread of the rhetoric and practice of familism is a reasonable choice for actors moving in a context marked not only by the exhaustion of a development pattern, with its opportunities for social inclusion and mobility, but also by the authoritarianism of religious institutions, the political class and the body of executives and public officials. The first kind of authoritarianism comes from the top-down nature of the internal processes of a religious

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10 Not surprisingly, the pay gap between graduates and undergraduates has decreased over time in Italy (Agnelli Foundation 2012).

11 According to Ginsborg, «Familism is a specific relationship between family, civil society and the State within which the values and interests of the family are opposed to the other main parts of the human society. The Italian version of this relationship is not constant but neither is it a mirage. It is characterized by strongly cohesive family units, a relatively weak civil society and a deeply rooted lack of confidence in the central state» (1994: 78, my translation).
denomination, the Catholic Church, which has in Italy an *excess of legitimacy*, for the presence of its world leader in the capital of the country. This exposes the State – that is, the national political class – to the risks associated with the challenge to its legitimacy by the Church and the duality of powers. The second and third type of authoritarianism, instead, comes from a *deficit of legitimacy* rooted in the processes of State formation and nation-building (Tullio-Altan 2000, see also Putnam 1993). The weakness of the fundamental core of the Italian State and the character of foreign invasion and civil war sometimes taken by the unification process (Tullio-Altan 2000, Ruffolo 2009) have a major role in this feature of the relationship between the Italian political class and the civil society.

All this resulted in a conflictual/cooperative relationship between the Church and the State. A relationship that still continues today, despite the processes of secularization in Italian society. After the unexpected collapse of the political system based on the hegemony of the Christian Democrats (1992-1994), the presence of Catholic politicians and the relationships with the Church hierarchy and Catholic organizations have been increasing across the political spectrum, in order to generate an exchange between (short-term) electoral support and benefits for the religious institutions and values (Garelli 2013). There are numerous examples: the exemption from property taxes, the discipline of conscientious objection to abortion, the public financial support to private schools, the resistance to same-sex marriage (Knill and Preidel 2015) and so on.

The social and cultural transformations and the protest movements of the 1960s and the 1970s produced deep changes in Italy. These processes allowed a real expansion of individual freedom of choice, despite the persisting power of the Church. At the same time, as noted by Tullio-Altan (2000), they also fostered a propensity to some sort of rebellious anarchism.

Since the 1980s, the decline of antisystemic movements has reduced the attractiveness of forms of mobilization related to the political class of opposition and / or the anarchist rebellion. Nevertheless, it does not give new strength to the authoritarian mechanisms of consensus building, undermined by the spread of individualism and the second or late modernity (Giddens 1999).

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12 It seems appropriate to add that this feature of the process of formation of the Italian State has powerfully fueled the cleavage based on regional imbalances. This occurred first in the North, where a party – the Northern League – emerged around an identitarian claim that hides a widespread interest in the secession of the richest regions. In reaction to that, today a movement of opinion aiming to dispute the "Nordist" claims is becoming popular in the South (see Aprile 2010, Esposito 2013).

13 In this article Garelli explores the relationship from the point of view of the religious institutions, highlighting the strategic importance of this change for the Church, in its attempt to preserve a wide political and cultural hegemony on Italian society.

14 The latter, according to Tullio-Altan, is the face taken by authoritarianism in the political and social behavior of those socially excluded, especially proletarianized intellectuals, though only as long as they remain excluded. See, for instance, the issue of trade unions micro disputes in the public sector and in State holdings, mentioned above.

15 We should not forget, however, that the decline of collective subjectivities of early modern origin (mass parties, trade unions), acting as mediators between the "civil society" and the
In this vacuum of legitimacy, the system of mass communications has acquired increasing relevance. Since the 1970s, the liberalization of this sector – especially in the field of television, the "first Italian cultural industry" – resulted in the formation of a private television monopoly. In this context, the system has been producing the images that define the catalogue of the hopes and fears of the public, or at least those common to a public that is poorly educated and already immersed in a familistic / authoritarian system of values, which is the audience of commercial television (Abruzzese 1994, Panarari 2010, see also Ginsborg 1998: 207-215). By doing so, the system has gradually shaped a worldview that has greatly influenced the field of possible choices in the Italian political arena, particularly by restructuring the political scene around personalist conflicts centered on the figures of the leaders rather than about party programs and collective interests (Donovan 2015). Recently, however, the development of the Internet and social media has reopened the field of opportunities for political information and communication, thus fostering the emergence of new players. The latter can be local or national political movements, such as the 5 Star Movement (Mosca and Vaccari 2011).

It has been said that these structural changes in the political arena and in the communication system support the spread of a freedom of servants, subject to nothing but the will of the holder of power, and the dimming of the freedoms of citizens, subject to the same law for everyone – as that which occurred in the Italy of lordships and principalities (Viroli 2010). It must also be noted, however, that the proliferation of personal parties (Calise 1995) can be nothing but the reflection of a structural process – the "conflict of interest", namely the merger between a protected bourgeoisie and the political class facing the crisis of the development pattern – and a cultural orientation – the coupling of authoritarianism and familism, declinable in terms of servility, transformism, or rebellion for its own sake – that may stay with us for a long time.

Concluding Remarks

Before drawing the necessary conclusions from the previous analysis, it is worth recalling the limitations of the line of reasoning developed in this paper. My attempt to explain the crisis of the Italian pattern of development leaves in the background a set of variables that operate outside the Italian social formation but widely influence its path of change. The financialization of the economy, the globalization of production processes and markets, the spread of rhetoric and practice of neoliberalism in the ruling classes (Harvey 2005, 2010, Gallino 2007, 2011) are all global phenomena, which highlight the supra-national character of the modern capitalist system. Moreover, many features of Italian social formation are common to other southern European societies (Sapelli 1996, Maddaloni 2008). Nevertheless, the Italian crisis shows peculiar features, which explain its particular gravity. No other European – even political class, is a general phenomenon that involves new opportunities but also new risks for Western democracy (Crouch 2003).
southern European – country apparently shows the peculiar combination of regional imbalances, inequalities rooted in corporatist-clientelist public policies, the political centrality of the Catholic Church and a monopolistic media system which so far has allowed for the preservation of the political class (despite the "revolutions" of 1992 and 2013) and business layers which derive their benefits from distorted public policies. The conceptual model developed in this paper suggests that the inability to reverse the trend showed by the Italian establishment (Gallino 2015: 131-155) can be explained by this configuration of factors.

In the second decade of the 21st century, an Italian-style neoliberalism has emerged, in which profits are distributed in more and more limited ranges of "mice in the cheese" (Sylos Labini 1975, 1986), while the price, in Italy perhaps more than in other countries, is paid not only by the working class, but also by the middle classes. Nevertheless, the social conflicts derived from old and new splits – between the northern and the southern regions, among the middle and the working classes, between those who have social entitlements and those who have not, between religious expansionism and republican secularism – seem to hinder a common front in favor of a reform of the major institutional and social arrangements.

Despite this unpleasant picture, it seems reasonable to conclude with optimistic notes. The external constraint arising from the Italian membership of the European Union, although a major factor of financialization / globalization / privatization (Gallino 2015: 77-130), also has the effect of forcing part of Italian society to comply with standards typical of a developed country. As we have seen, the spread of the Internet and social networking is a factor militating in favor of proper information and "horizontal" communication, therefore supporting a new democratic participation. There is the legacy of social cohesion and political democracy given by the municipal self-government (Ginsborg 2010), shared in many parts of the country. Some economic sectors are increasingly exposed to international competition and they cannot easily relocate production and functions – such as for example tourism, but also and to a large degree, the system of the industrial districts. They appear, therefore, forced to sustain the modernization of the social, institutional and political structures. A significant proportion of civil servants is not resigned to a public image (and in part to a reality) of almost slackers (Ichino 2006). Finally, we must not forget the cultural growth of broad social layers of the Italian population, nor the new energies that immigration can provide to economic, social and political innovation (Montagna 2012).

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